

The Workforce Development Board for the Pittsburgh Area



Building a thriving workforce for the Pittsburgh region.

Board of Directors' Briefing Book

March 31, 2023



David J. Malone Chair





BOARD OF DIRECTORS

David J. Malone, Chairman

Chairman and CEO, Gateway Financial

Acklin, Kevin

President of Business Operations Pittsburgh Penguins

Allen, Will

Managing Partner Magrac Ventures

Barcaskey, Rich

Executive Director Constructors Association of Western PA

Bullock, Dr. Quintin

President.

Community College of Allegheny County

Caplan, Debra

Executive in Residence The Forbes Funds

Casoli, Rich

President

Beemac Trucking

Coplan, David A.

Executive Director

Human Services Center Mon Valley

Dalton, Erin

Director

Allegheny County DHS

Dozier, Clarence

Vice President, Safety, Sustainability, and Fleet Maintenance

FedEx

Ellsworth, Laura

Partner4Work Vice Chair Partner in-Charge of Global Community Service

Jones Day

Gittlen, Ike

Representative United Steelworkers Program Officer Richard King Mellon Foundation

Harris, Carev

Chief Executive Officer Literacy Pittsburgh

Gonzalez, Gabriella

Holt, Tim

Vice President, Human Resources UPMC Insurance Services Division

Huey, Terry

Acting Director

Office of Vocational Rehabilitation

Kelly, Darrin

Partner4Work Secretary

President

Allegheny/Fayette Central Labor

Council, AFL-CIO

Massaro, Steve

Partner4Work Treasurer

President

Massaro Construction Group

McEvilly, Katherine

US Head of Human Resource, Vice President

Covestro

McLaughlin, Caitlin

Chief People Person LaFayette Square

Melcher, Tom

Business Manager Pittsburgh Regional Building Trades

Council

Mendoza, Brandon

Executive Director

NAIOP Pittsburgh

Nobers, Jeff

Executive Director
Builders Guild of Western PA

Pipitone, Scott

President and CEO Pipitone Group

ipitoric Group

Rendulic, Mark

Market President Citizens Bank

Rupert, Duke

Chief Operating Officer

Allegheny General Hospital

Staszko, Frank

Assistant Regional Director PA Department of Labor and Industry, Bureau of Workforce Partnerships

and Operations

Stewart, Joshua

Senior Vice President, Head of Talent Acquisition and Outreach

PNC

Thomas, John

Chief Financial Officer

ECHO Realty

Topoleski, Linda

Vice President, Workforce Operations and Programs

Allegheny Conference on Community Development

Washington, Dr. Nancy

Director, Allegheny Housing Rehabilitation Corporation

Williamson, Sam

Chair

Urban Redevelopment Authority Western PA Area Leader, 32BJ Service Employees International

Union

Wheatley, Jake

Chief of Staff

Mayor Ed Gainey



Partner4Work Board of Directors' Meeting 8:30-10 a.m. March 31, 2023

Via Zoom: https://us02web.zoom.us/j/86255454660?pwd=Z3JEMHF5NFFNcUxJaWNxZTlCOFBndz09

1. Welcome and roll call David J. Malone, Chair

2. General Business – Consent Agenda

- APPROVE Minutes from December 16, 2022, annual meeting
- APPROVE Contracts

Learn & Earn Application Support Centers

Auberle	\$8,000
Goodwill of Southwest PA	\$8,000
Bloomfield Garfield Corporation	\$8,000
Boys & Girls Club of SWPA	\$8,000
Carnegie Library of Pittsburgh	\$8,000
Focus on Renewal	\$8,000
Phase 4 Learning Center	\$8,000
Youth Enrichment Services	\$8,000

Learn & Earn Corporate

Phase 4 Learning Center, Inc. \$185,386

Learn & Earn

Launchpad Careers, Inc. \$21,154

BankWork\$

Energy Innovation Center \$398,143

Early Childhood Education

Trying Together \$49,406

Business Education Partnership

Pittsburgh Public Schools \$6,000

National Fund for Workforce Solutions

The Care Based Leadership \$40,000 EnterChange Group LLC \$20,000

Addenda

LMI Reporting Database Economic Modeling, LLC dba Lightcast \$2,125

TANF Youth Year-round Auberle \$22,000

EARN Travelers Aid Society of Pittsburgh \$150,000

WIOA Youth Year-round Auberle \$105,838

TANF Youth Year-round Youth Enrichment Services, Inc. \$109,360 Healthcare IP Dynamic Workforce Solutions \$135,000

Title 1 Dynamic Workforce Solutions \$50,000

Early Childhood Education Trying Together -\$28,790

Near Completer D B Grant Associates -\$54,515

- ACKNOWLEDGE The actions taken by the Executive Committee since the last Full Board meeting.
 - o **Approve** minutes from December 2, 2022 (https://www.partner4work.org/document/executive-committee-meeting-materials-for-march-24-2023/)
 - o Acknowledge electronic vote taken Feb. 15, 2023, to approve Learn & Earn provider contracts



- o Accept all funds since the last Executive Committee meeting
 - Apprenticeship Building America, \$183,333
 - Nursing Pathway Apprenticeship, \$260,000
 - PA Smart Financial Services, \$250,000
 - PA Smart Manufacturing, \$250,000

3. Committee Reports

Audit and Finance

Steve Massaro, Treasurer, and Kristin Kramer, CFO

Action: Approve 2022 Audit for TRWIB, Inc., and RWC

Action: Approve the Form 990 Submissions for TRWIB, Inc., and RWC

Action: Transfer as much as \$500,000 from county dislocated worker 2021 to county adult 2021; as much as \$150,000 from county dislocated worker 2022 to county adult 2022; as much as \$250,000 city dislocated worker to city adult 2021 and as much as \$325,000 city dislocated worker 2022 to city adult 2022

o Learn & Earn Debra Caplan, Chair

o Governance Debra Caplan, Chair

o Contract awards Robert Cherry, CEO

WIOA and TANF Youth - Total \$5.2 million

- Assemble
- Auberle
- Bloomfield Garfield Corp.
- Boys and Girls Club
- City Charter
- Community Empowerment Association
- Crossroads
- Dynamic Assoc (PA CareerLink)
- Goodwill
- Human Services Center Mon Valley
- Jewish Family and Community Services
- Latino Community Center
- Neighborhood Learning Alliance
- Phase4
- PPS
- Three Rivers Youth
- Trade Institute of Pittsburgh
- Youth Enrichment Services

Action: Authorize Partner4Work to enter contract negotiations with WIOA and TANF Youth Providers

WIOA Adult/Dislocated Worker

- Dynamic Workforce Solutions \$2.8 million
- Goodwill of Southwest PA, \$300,000

Action: Authorize Partner4Work to enter contract negotiations with WIOA Adult/Dislocated Worker providers



One-Stop Operator

Equus Workforce Solutions, \$599,618.37

Action: Authorize4 Partner4Work to enter contract negotiations with Equus for One-Stop Operator services.

4. CEO's Report Rob Cherry, CEO

- 5. Other Business
- 6. Open Forum and Public Comment Speakers are limited to three (3) minutes
- 7. Adjournment



Minutes of Partner4Work Board of Directors' Meeting

8:30 a.m. December 16, 2022 VIA ZOOM

Board Members Present

Allen, Will
Barcaskey, Rich
Caplan, Debra
Coplan, Dave
Dozier, Clarence
Ellsworth, Laura
Gonzalez, Gaby
Harris, Carey
Holt, Tim
Malone, David
Mendoza, Brandon
Pipitone, Scott
Rupert, Duke
Staszko, Frank
Thomas, John

Washington, Dr. Nancy

Williamson, Sam

Board Members Absent

Acklin, Kevin
Bullock, Quintin
Casoli, Rich
Dalton, Erin
Gittlen, Ike
Katona, Marci
Kelly, Darrin
Massaro, Steve
McEvilly, Katherine
Melcher, Tom
Nobers, Jeff
Pollard, Joshua
Rendulic, Mark
Topoleski, Linda

Guests Present

Benavides, Lisa Marie (Equus)
Grigsby, Christine (Equus)
Higgins, Kiara (Dynamic Workforce Solutions)
Huey, Pete (OVR)
Kageyama, Maya (Third Plateau)
Lardaro, Katy (Third Plateau)
Lampman, Chester (Labor & Industry)
Leisten, Terri (Dynamic Workforce Solutions)
Sostek, Karen (Dynamic)

Staff Present

Cherry, Rob Kramer, Kristin Pajewski, Jennifer Puskar, Susie Wesley, Dr. Carl

Board Meeting Minutes

Chair Malone called the meeting to order at 8:32 a.m., announced a quorum present, and announced that the meeting would serve as the annual meeting of TRWIB, Inc.

- Staff, board members, and guests were asked to acknowledge their participation in the chat feature.
- A link to the agenda was posted in the chat.

CONSENT AGENDA

No one wished to discuss any item in more detail for separate treatment.

- APPROVE Minutes from September 30, 2022, and Minutes from December 17, 2021, annual meeting
- APPROVE Revisions to the Pathway Home Supportive Services policy to include needs-based payments
- APPROVE Revisions to P4W's Supportive Services Policy
- APPROVE 2023 Executive Committee and Full Board meeting dates

Executive Committee (8:30 to 10 a.m., virtually and in-person when possible)

- March 17, 2023
- June 16, 2023
- September 15, 2023
- December 1, 2023

Full Board (8:30 to 10 a.m., virtually and in-person when possible)

- March 31, 2023
- June 30, 2023
- September 29, 2023
- December 15, 2023
- ACKNOWLEDGE The actions taken by the Executive Committee since the last Full Board meeting.
 - Approve the release of WIOA adult/dislocated worker, one-stop operator, and WIOA and TANF youth services RFPs (conducted by e-vote on Nov. 18, 2022)
 - Accept Minutes from September 16, 2022 (https://www.partner4work.org/document/executive-committee-materials-and-supplemental-documents-for-12.2.22/)
 - Accept all funds since the last Executive Committee meeting

Citizens Bank for BankWork\$ \$45,000
 Department of Justice for re-entry work \$900,000

Approve contracts

Early Childhood Education

Community College of Allegheny County	\$1,400
Literacy Pittsburgh	\$39,760

Industry Partnership

Per Scholas	\$150,000
FortyX80	\$25,332
Career.Place	\$2,500

There were no objections. Carey Harris abstained. The consent agenda was approved as presented.

STRATEGIC PLANNING

CEO Rob Cherry, with Maya Kageyama and Katy Lardaro of Third Plateau, discussed the 2023-2025 Draft Strategic Plan presented in the Board packet. The group discussed the interviews, the SWOT analysis, research, retreats, and design of the plan that focuses on four priorities:

- Advance and deliver effective, inclusive, and user-centered programs that build a stronger regional workforce.
- Convene and influence local leaders to support data-informed decision-making and fieldwide innovation.
- Expand our name recognition, credibility, and value proposition among our key partners.
- Bolster our organizational infrastructure to support innovative programs and sustainable impact.

On a motion by Tim Holt, seconded by Dave Coplan, the 2023-2025 Strategic Plan was approved by unanimous vote. There were no objections or abstentions.

CEO'S REPORT

CEO Rob Cherry discussed a year in review that focused on:

- Briefing document to Shapiro's team and his participation in Gov-elect Shapiro's transition team on workforce development
- Reconstitution and build out of the Policy and Research Department
- Hiring of a new Chief Program Officer
- Partnership with the Mayor's team
- Launch of P4W board video briefings
- Launch of monthly labor market and special reports including efforts for K-12
- Learn & Earn exceeding goal
- Strategic Planning
- New DOJ funding for re-entry
- Relocation of the Downtown CareerLink and new lease for East
- Legislative visit to PA CareerLink and follow-up meeting with Kate Klunk L&I subcommittee on employment/unemployment
- Release of nearly \$8.5 in WIOA and TANF funding for adult, dislocated worker, and youth and one-stop operator and related press coverage
- Thought leadership opportunities

OTHER BOARD BUSINESS

No other Board business

NEW BOARD BUSINESS

No new Board business

PUBLIC COMMENT

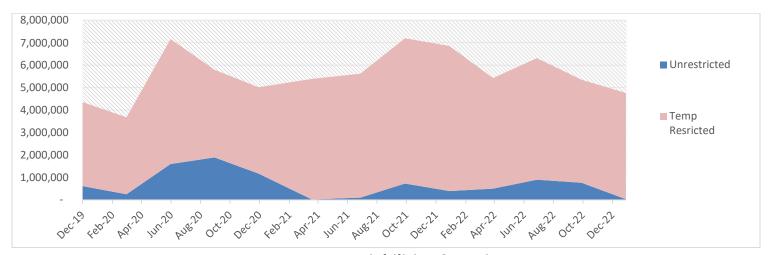
With no additional public comment, the meeting adjourned at 9:02 a.m. There were no objections or abstentions.



December 31, 2022

Dashboard Report

Cash Flow Unrestricted and Temp Restricted Funds



Current Assets, Liabilities & Equity

Cash:

Temp Restricted \$4,738,059 Unrestricted \$27,495

Total Cash \$4,765,554

Line of Credit *secured by Money Market* \$0 of \$500,000

Other Current Assets

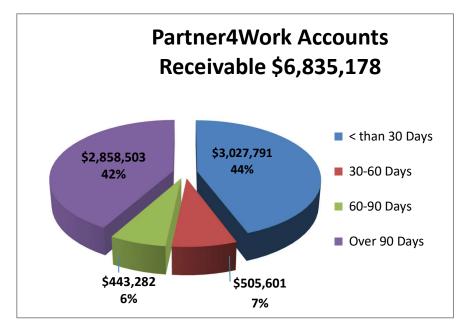
Prepaid Expenses \$37,387 Prepaid Insurance \$8,244 Security Deposit \$6,067 Fixed Assets Net of Depreciation \$117,597

Liabilities

A/P \$5,480,262 (\$5,211,500 due to subrecipients)
PA Unclaimed Property \$0
Accrued Vacation \$82,529
Deferred Rent \$22,425
A/R Clean Up \$128,927

Equity

Unrestricted Net Assets \$852,648 Temp Restricted Net Assets \$7,618,082** Net Income (\$2,412,688)



Items over 90+ days: Allegheny County Department of Economic Development \$189,216;
City of Pgh CDBG \$78,556*; City of Pgh L&E \$1,500,000*; DCED \$8,913*

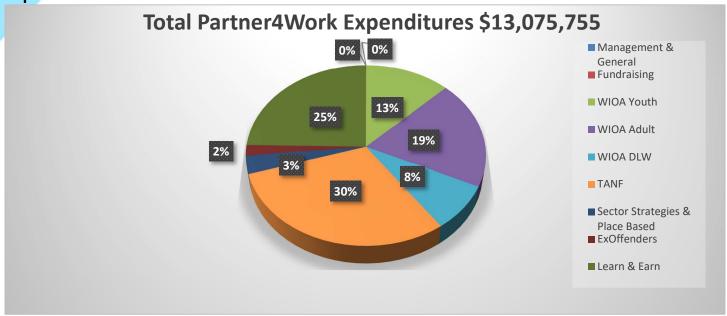
Department of Health & Human Services \$1,078,576; MUS \$3,242*

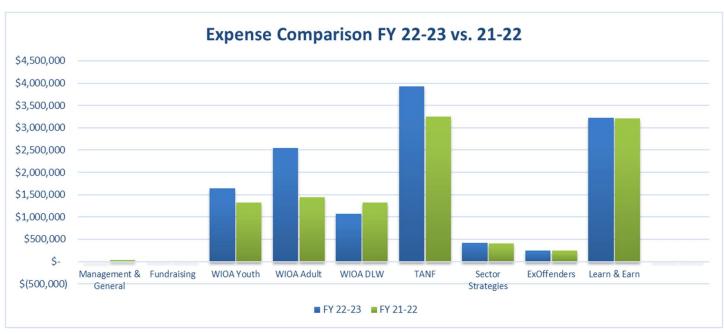
*marked as paid

^{**}Career Link \$57,701; M&G \$2,733; Sector Strat. \$1,021,141; Adult TANF \$3,509,731; L&E \$3,026,776 This is reflective of activity through 7/1/2022

Dashboard Report Continued

Expense section





Comments

- WIOA Youth, Adult and TANF all showed significant increase the first half of the FY 22-23 year. The lion's share of
 increase is due to providers invoices. More providers are submitting invoices on time this fiscal year vs. prior year
 and overall spending has increased.
- Other categories which showed increases were salaries, contractual, & supplies. This increase in salary is related
 to the 6% increase given to all staff, in addition to some staffing and structure changes. The contractual increase
 was due to work for the move of the downtown PA CareerLink. Supplies increased this year because of
 replacement of laptops for P4W staff. Our old laptops were not approved for business, but personal use and the
 new laptops prove to have more memory and speed with better functionality.
- WIOA Dislocated Worker is the exception and is \$260K below prior year. Provider expenditures are lower than normal. Dislocated worker has been a struggle but the providers continue to push enrollment for this funding stream.

Strategic Plan Implementation: March 2023 Update

Summary: Partner4Work adopted a new <u>three year</u> <u>strategic plan</u> in December 2022. Priorities within the plan seek to grow our impact and credibility and ensure that programming is effective, equitable, and business-driven. Partner4Work staff are building a dashboard for the strategic plan for the June 2023 board meeting.

Priority 1: Advance and deliver effective, inclusive, and usercentered programs that build a stronger regional workforce.

Priority 2: Convene and influence local leaders to support data-informed decision-making and fieldwide innovation.

Priority 3: Expand our name recognition, credibility, and value proposition among our key partners.

Priority 4: Bolster our organizational infrastructure to support innovative programs and sustainable impact.



Staff have developed a strategic plan RACI,

identifying the internal lead for each strategic plan tactic. Accountable individuals will ensure that strategic plan tactics continue to move forward.



Leads (accountable individuals) are **developing metrics**, **resource needs**, **and work plans** for each strategic plan tactic.

Leads will ensure cross-team collaboration and that individuals across the organization are consulted and informed as necessary.



Leads will work closely with the data team and project management office to **develop leadership and staff level dashboards** that will ensure leadership oversight of each strategic plan tactic. (Planned launch: May 2023)



Staff and leadership dashboards will wrap up into a full strategic plan dashboard and reporting structure. (Planned launch: June 2023) Board will receive quarterly updates on implementation progress.





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Appasamy, Nina	205	412-932-2955	nappasamy@partner4work.org
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L&E Program Manager			There is Change and I
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Yost, Monique Program Manager, Adult Workforce Services	226	412-932-2946	myost@partner4work.org

Fax - Wireless			
FAX 412-552-7091 received in admin@partner4work.org	Guest Wireless: TRWIB-Guest	passphrase: Welcome2TRWIB!	
Other Contacts			
CareerLink (Downtown Office) 304 Wood St. Commons	412-552-7100 (Main) 412-552-7051 (Fax)	Greeter's desk: 412-697-6677	
CareerLink (East Office) Ardmore Blvd.	412-436-2225 (Main) 412-436-2133 (Fax)	Greeter desk: call Main # press 201 of zero	
Centre City Tower SECURITY (Lobby Guard)	646-340-1700 ext. 806		

PA CAREERLINK® PITTSBURGH/ALLEGHENY COUNTY SYSTEM

COMPREHENSIVE CENTERS	Allegheny East	Downtown Pittsburgh
CENTERS	2040 Ardmore Boulevard Pittsburgh, PA 15221 412-436-2225 TTY 412-271-4217	914 Penn Avenue Pittsburgh, PA 15222 412-552-7100 TTY 412-552-7044
REGIONAL CENTERS	Alle-Kiski 1150 5th Avenue, Suite 200 New Kensington, PA 15068 724-334-8600 TTY 724-334-8713	Mon Valley Regional 570 Galiffa Drive Donora, PA 15033 724-379-4750 TTY 724-379-5981

Partner4Work, formerly 3 Rivers Workforce Investment Board, leads the development, integration and implementation of a world-class workforce development system in Pittsburgh and Allegheny County.

Mission

Lead the development, integration, and implementation of a world-class workforce development system in Pittsburgh and Allegheny County.

Vision

We will be a community leader, an innovator, a strong partner, inclusive, a bridge builder between human services and workforce development systems, a model workplace.

Values

We will lead with integrity; treat individuals respectfully and support all individuals in their quest for meaningful employment; be inclusive in recognizing diversity; be excellent stewards of public resources; respect employers' diverse talent needs.

Partner4Work

Centre City Tower, Suite 2600 650 Smithfield Street Pittsburgh, PA 15222 Phone: (412) 552-7090 Fax: (412) 552-7091 www.partner4work.org

Equal Opportunity Employer

Auxiliary aids and services are available upon request. Reasonable accommodations can be made when requested in advance. Please call (412) 552-7090 or email info@partner4work.org with your request.

