

The Workforce Development Board for the Pittsburgh Area



Building a thriving workforce for the Pittsburgh region.

Board of Directors' Briefing Book

September 30, 2022



David J. Malone

Chair

Rich Fitzgerald

County Executive

Allegheny County



### **BOARD OF DIRECTORS**

### David J. Malone, Chair

Chairman and CEO, Gateway Financial

Acklin, Kevin

President of Business Operations Pittsburgh Penguins

Allen, Will

Managing Partner Magrac Ventures

Barcaskey, Richard

Executive Director Constructors Association of Western PA

Bullock, Dr. Quintin

President Community College of Allegheny County

Caplan, Debra

Executive in Residence The Forbes Funds

Casoli, Rich

President Beemac Trucking

Coplan, David A.

Executive Director Human Services Center Corp.

Dalton, Erin

Director, Allegheny County DHS

Dozier, Clarence

Managing Director, Litigation FedEx

Ellsworth, Laura

Partner4Work Vice Chair Partner in-Charge of Global Community Service Jones Day Gittlen, Ike

Representative United Steelworkers

Gonzalez, Gabriella

Program Officer Richard King Mellon Foundation

Harris, Carev

Chief Executive Officer Literacy Pittsburgh

Holt, Tim

Senior Director Human Resources UPMC Insurance Services Division

Katona, Marci

District Administrator
Office of Vocational Rehabilitation

Kelly, Darrin

Partner4Work Secretary
President
Allegheny/Fayette Central Labor
Council, AFL-CIO

Massaro, Steve

Partner4Work Treasurer President Massaro Construction Group

McEvilly, Katherine

US Head of Human Resource, Vice President Covestro

McLaughlin, Caitlin

Chief People Person LaFayette Square (pending reappointment)

Melcher, Tom

Business Manager Pittsburgh Regional Building Trades Council Mendoza, Brandon

Executive Director NAIOP Pittsburgh

Nobers. Jeff

Executive Director
Builders Guild of Western PA

Pipitone, Scott

President and CEO Pipitone Group

Pollard, Joshua

President and CEO

Omicelo

Rendulic, Mark

Market President Citizens Bank

Rupert, Duke

Chief Operating Officer Allegheny General Hospital

Staszko, Frank

Assistant Regional Director PA Department of Labor and Industry, Bureau of Workforce Partnerships and Operations

Thomas, John

Chief Financial Officer ECHO Realty

Topoleski, Linda

Vice President, Workforce Operations and Programs Allegheny Conference on Community Development

Washington, Dr. Nancy

Director, Allegheny Housing Rehabilitation Corporation

Williamson, Sam

Chair

Urban Redevelopment Authority Western PA Area Leader, 32BJ Service Employees International Union



# Partner4Work Board of Directors' Meeting 8:30 a.m. September 30, 2022

Via Zoom: <a href="https://us02web.zoom.us/j/84456086958?pwd=S0NOUXIrVmVGcXEvU28wTUIpSFQ5QT09">https://us02web.zoom.us/j/84456086958?pwd=S0NOUXIrVmVGcXEvU28wTUIpSFQ5QT09</a>
In person: PA CareerLink® Pittsburgh/Allegheny County Downtown office, 914-922 Penn Avenue

1. Welcome and roll call David J. Malone, Chair

- 2. General Business Consent Agenda
- APPROVE Minutes from June 24, 2022
- ACKNOWLEDGE The actions taken by the Executive Committee since the last Full Board meeting.
  - Accept Minutes from June 10, 2022 (https://www.partner4work.org/document/executive-committee-agenda-and-materials-for-sept.-16-2022/)

•	Learn & Earn County	\$700,000
•	Learn & Earn City	\$1,500,000
•	The Pittsburgh Foundation for Learn & Earn	\$100,000
•	Jefferson Regional	\$90,000
•	CareerWork\$	\$30,000
•	Bank of America	\$65,000

Approve contracts

**Pathways Home** 

1 denways frome	
Center for Employment Opportunities	\$172,800
Title I, Adult & Dislocated Worker, CareerLink	
Dynamic Workforce Solutions	\$1,825,000
Industry Recognized Training Programs	
Parkway West Career & Tech Center	\$13,200
Forbes Road Center for Career & Tech Education	\$13,200
Steel Center for Career & Tech Education	\$13,200
McKeesport Area School District	\$13,200
A.W. Beattie	\$13,200

3. Committee Reports

a. Audit and Finance Steve Massaro and Kristin Kramer

4. Presentation and Discussion with Literacy Pittsburgh Carey Harris

5. CEO Report Rob Cherry, CEO

- 6. Other Business
- 7. Open Forum and Public Comment

Speakers are limited to three (3) minutes

8. Adjournment and Tour of PA CareerLink® Pittsburgh/Allegheny County Downtown



### Minutes of Partner4Work Board of Directors' Meeting

8:30 a.m. June 24, 2022

(The full recording can be found at https://www.youtube.com/watch?v=rQMPpWgzKTw)

### **Board Members Present**

Allen, Will

Bullock, Dr. Quintin

Caplan, Debra

Coplan, Dave

Dalton, Erin

Dozier, Clarence

Ellsworth, Laura

Gittlen, Ike

Harris, Carey

Holt, Tim

Malone, David

Massaro, Steve

McEvilly, Katherine

Nobers, Jeff

Rupert, Duke

Staszko, Frank

Topoleski, Linda

Washington, Dr. Nancy

Williamson, Sam

### **Board Members Absent**

Acklin, Kevin

Barcaskey, Rich

Casoli, Rich

Gonzalez, Gaby

Katona, Marci

Kelly, Darrin

Melcher, Tom

Mendoza, Brandon

Pipitone, Scott

Pollard, Josh

Rendulic, Mark

Thomas, John

### **Guests Present**

Bish, Dan (Allegheny County DHS)

Chizeck, Seth (Allegheny County DHS)

Higgins, Kiara (Dynamic Workforce Solutions)

Jutca, Alex (Allegheny County DHS)

Lampman, Chester (Labor & Industry)

Leisten, Terri (Dynamic Workforce Solutions)

Nestor, Jennifer (Labor & Industry)

Sostek, Karen (Dynamic)

### **Staff Present**

Cherry, Rob

Kramer, Kristin

Pajewski, Jennifer

Puskar, Susie

Wesley, Dr. Carl

### **Board Meeting Minutes** (The meeting is recorded and is available on YouTube.)

Chair David Malone called the meeting to order at 8:34 a.m. with the following announcements:

- A quorum was present.
- Staff, board members, and guests were asked to acknowledge their participation in the chat feature.
- A link to the agenda was posted in the chat.
- An introduction of Dr. Carl Wesley, Chief Program and Innovation Officer.

### **CONSENT AGENDA**

No one wished to discuss any item in more detail for separate treatment.

- APPROVE Minutes from March 25, 2022
- ACCEPT \$90,000 from Jefferson Regional Foundation for Career Expansion Sites, Labor Market Data, and BankWork\$ Training
- APPROVE changes to the WIOA/TANF Youth Eligibility Policy
- ACKNOWLEDGE The actions taken by the Executive Committee since the last Full Board meeting.
  - Accept Minutes from March 11, 2022
     (https://www.partner4work.org/document/executive-committee-agenda-and-materials-for-june-10-2022/)
  - Accept funds received since the last Executive Committee meeting
    - \$265,000 from Eden Hall to support P4W's research and policy department
    - \$125,000 from JP Morgan Chase to support Learn & Earn
    - \$8,000 from Citizens Bank to support Learn & Earn
    - \$50,000 from Highmark to support Learn & Earn (\$45,000 general; \$5,000 corporate)
  - Approve the revised Individual Training Account, Eligible Training Provider, and Priority
    of Service policies and the new Complaint/Grievance policy

There were no objections or abstentions; the action items were approved.

Approve contracts:

Heath care Industry Partnership

• DB Grant Associates \$135,000

• The Kaiser Group (DE) LLC dba Dynamic Workforce Solutions \$150,000

K-12 Career Exploration

• Imani Christian Academy \$15,000

Career Services Expansion

Chartiers Community Mental Health \$25,000
 Monroeville Public Library \$25,000

There were no objections or abstentions; the contracts were approved.

Learn & Earn 2022 Providers

•	Allegheny County; Braddock Youth Project	\$61,244
•	Auberle	\$210,750
•	Bloomfield-Garfield Corp	\$252,900
•	Boys & Girls Club of Western PA	\$224,800
•	Center that CARES	\$112,400
•	Communities in Schools, Pittsburgh - Allegheny County	\$140,500

•	Community Empowerment Association	\$98,350
•	Equus Workforce Solutions	\$140,500
•	Goodwill of Southwestern PA	\$365,300
•	Homewood Children's Village	\$351,250
•	Jewish Family & Community Services	\$140,500
•	Legacy Arts Project	\$154,550
•	Neighborhood Learning Alliance	\$421,500
•	Phase 4 Learning Center	\$421,500
•	Pittsburgh Public Schools	\$70,250
•	Student Conservation Association	\$112,400
•	The Kaiser Group (DE) LLC dba Dynamic Workforce Solu	utions \$70,250
•	Western Penn Hills Community Action	\$70,250
•	Youth Enrichment Services	\$238,850
•	YouthPlaces	\$42,150
_		

Dr. Bullock, Deb Caplan, and Laura Ellsworth abstained. There were no objections. The contracts were approved.

Transitional Jobs

• Landforce \$84,679

Contract Addendums

Phase 4 Learning Center, Inc.
 Shift Collaborative
 \$1,993,537 increase
 \$69,850 increase

There were no objections or abstentions; the contracts were approved.

### **PY22 Contracts**

### PY22 EARN/Work Ready

<ul><li>EARN</li></ul>	Educational Data Sysems, Inc.	\$1,200,000
<ul><li>EARN</li></ul>	DB Grant Associates	\$1,900,000
<ul> <li>EARN/Work Ready</li> </ul>	Literacy Pittsburgh	\$80,000
<ul><li>EARN</li></ul>	Goodwill of Southwestern PA	\$650,000
<ul> <li>Work Ready</li> </ul>	Educational Data Systems, Inc.	\$495,000
<ul> <li>Work Ready</li> </ul>	Grant Associates	\$500,000
<ul> <li>Work Ready</li> </ul>	Goodwill of Southwestern PA	\$200,000
<ul> <li>Work Ready</li> </ul>	Travelers Aid Society of Pittsbur	gh \$100,000
<ul><li>EARN</li></ul>	Travelers Aid Society of Pittsbur	gh \$150,000

Carey Harris abstained; there were no objections. The contracts were approved.

### **Industry-Recognized Training Providers**

<ul> <li>Builders Guild of Western PA</li> </ul>	\$256,074
<ul> <li>Community Kitchen Pittsburgh</li> </ul>	\$100,000
<ul> <li>Swanco,Inc. dba All-State Career School</li> </ul>	\$150,000
Tech Elevator	\$100,750
<ul> <li>UPMC Center for High-Value Health Care</li> </ul>	\$301,573

Deb Caplan, Tim Holt, and Jeff Nobers abstained; there were no objections. The contracts were approved.

### WIOA Title I Adult/Dislocated Worker

• Dynamic Workforce Solutions \$1,675,000

•	DB Grant Associates, Inc.	\$1,625,000
•	Jewish Family & Community Services	\$120,000

### WIOA and TANF Youth

•	WIOA	Equus Workforce Solutions	\$250,000
•	TANF	Jewish Family and Community Services	\$89,000

### Clean energy

Pittsburgh Gateways Corporation \$212,007

There were no objections or abstentions; the contracts were approved.

At the request of Chairman Malone, Rob Cherry briefly presented on a healthcare initiative with Carlow University and AHN to discuss and build the talent pipeline for the region. Specifically, a program will be designed with PPS to prepare 11<sup>th</sup> and 12<sup>th</sup> graders with a dual enrollment program and career pathways with family-sustaining jobs. Research and understand the demand and the number of individuals trained to fill the jobs.

Subsequent conversation focused on the pay structure for instructors, collaboration with the Mayor's office to work more closely with PPS, training and developing community healthcare workers, and providing virtual training opportunities.

### **COMMITTEE REPORTS**

#### Audit and Finance

Treasurer Steve Massaro and Chief Financial Officer Kristin Kramer reviewed the proposed FY23 budget as presented in the Briefing Book.

- Total budget is \$26,401,000
- Budget increase of \$337,000
- Increasing salary and wages by 6 percent (\$393,000)
- Private contributions of about \$200,000
- WIOA funding is about 47 percent of overall budget; TANF is 31 percent; Learn & Earn is about 16 percent
- Management and General expenditures are about 7 percent of the total budget

On a motion by Carey Harris, seconded by Deb Caplan, the FY23 budget was approved as presented. There were no objections or abstentions.

### Youth

Deb Caplan presented briefly on youth:

- July 1 will enter fourth and final year of youth contracts. RFPs for WIOA and TANF will be released late this year
- Learn & Earn: 3,000 applications received; 1,500 young people eligible for the program, surpassing the goal; majority of cohort between 14-16 years old; 38 people in the corporate program.

### **ALLEGHENY COUNTY DEPARTMENT OF HUMAN SERVICES**

Erin Dalton, director of Allegheny County Department of Human Services, introduced Seth Chizeck to present on the benefits cliff. During his presentation, Mr. Chizeck discussed policy changes including:

- Changes to SNAP benefits that are set to expire including a waiver on the work requirement.
- Households receiving SNAP benefits have been given the maximum amount for the size of the household.
- Eligibility for college students was easier.
- Recertification for SNAP benefits reverts to pre-pandemic.
- State pandemic EBT program still active.
- Universal school lunches expire June 30.
- TANF did not change much during the pandemic; enrollment declined during the pandemic.
- Medicaid has had a disenrollment freeze during the pandemic.
- Individuals receiving unemployment insurance benefits during the pandemic were able to access no-premium health insurance through Healthcare.gov.
- Enhanced premium tax credits for those rolling off Medicaid is available through the end of 2022.
- Changes to unemployment insurance.
- No significant changes to SSI.
- LIHEAP increased benefits in 2022.
- Few minor changes to WIC.
- Earned income tax credits for childless workers reverts pre-pandemic.
- Child tax credit expired and will not be extended.
- PA's minimum wage continues to be \$7.25 per hour.
- A single parent with two children must earn \$10.56 per hour to reach the poverty line. The parent must earn \$39.85 per hour to achieve a "living wage."

Mr. Chizeck demonstrated Allegheny County's Family Resource Simulator

(http://frs.nccp.org/tools/frs/index.php?p=1) results, which simulates a hypothetical family in Allegheny County and the benefits a family receives after incomes rise.

In an example, Mr. Chizeck describes a family of one parent, two young children, and living in Pittsburgh. Mr. Chizeck showed several graphs demonstrating the benefit cliffs presented to the family as the income rises.

Following Mr. Chizeck's presentation, the discussion focused on educating families facing cliffs, remote options going away and presenting childcare challenges, assess and quantify the impact of the loss of benefits on the population Partner4Work serves, advocacy for state and federal policy change, and expanding career pathway models to get lower-skilled individuals into family-sustaining careers.

### **CEO'S REPORT**

CEO Rob Cherry discussed:

- P4W's new policy and research department is expected to produce public-facing research, industry partnerships tasked with gaining intelligence from the business community, project management, and policy and advocacy.
- On Saturday, June 25, a small group of board and non-board members will meet to begin
  conversations on the role of policy, research, and advocacy in heightening the impact of
  Partner4Work in the region.
- P4W released an RFQ late last month for a strategic planning consultant. Bidders have until Monday to submit proposals.

- A full strategic planning process with the board, staff and other stakeholders will begin midsummer and finalized and approved later this year.
- P4W continues to build relationships with the City under the leadership of Mayor Gainey.
- P4W met with Mayor Gainey and Chief of Staff Wheatley to discuss the mayor's priorities and the development of a Pathways to Prosperity plan.
- P4W expects to deliver a presentation to Mayor Gainey and his cabinet on workforce development in general and Partner4Work in particular.
- P4W expects to move to a hybrid meeting model for the September Board meeting in September. For those attending in person, we plan to meet and showcase the new Downtown PA CareerLink on Penn Avenue. A virtual option will be available to those participating remotely.
- An internal online performance evaluation system will be deployed to track performance in real time, leave little to manager subjectivity, and is built on core competencies needed for individual positions at P4W.

### OTHER BOARD BUSINESS

No other Board business

### **NEW BOARD BUSINESS**

No new Board business

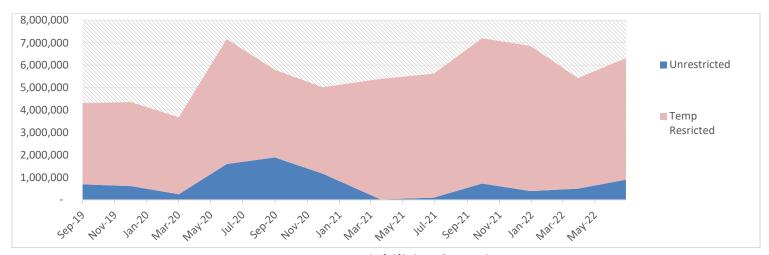
### **PUBLIC COMMENT**

With no additional public comment, the meeting adjourned at 9:52 a.m.



## **Dashboard Report**

### **Cash Flow Unrestricted and Temp Restricted Funds**



### **Current Assets, Liabilities & Equity**

### Cash:

Temp Restricted \$5,418,311 Unrestricted \$897,800

Total Cash \$6,316,111

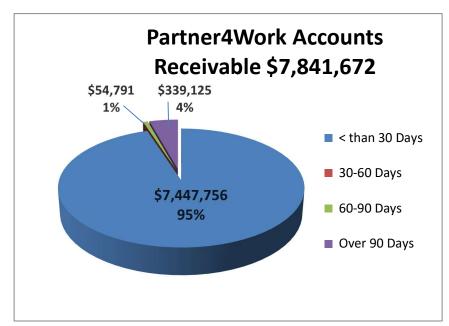
**Line of Credit** *secured by Money Market* \$0 of \$500,000

### **Other Current Assets**

Prepaid Expenses \$58,885
Prepaid Insurance \$711
Security Deposit \$6,067
Fixed Assets Net of Depreciation \$128,822

### Liabilities

A/P \$5,689,532 (\$5,626,153 due to subrecipients)
PA Unclaimed Property \$0
Accrued Vacation \$82,529
Deferred Rent \$22,425
A/R Clean Up \$128,927



Items over 90+ days: Allegheny County Department of Economic Development \$339,125

### **Equity**

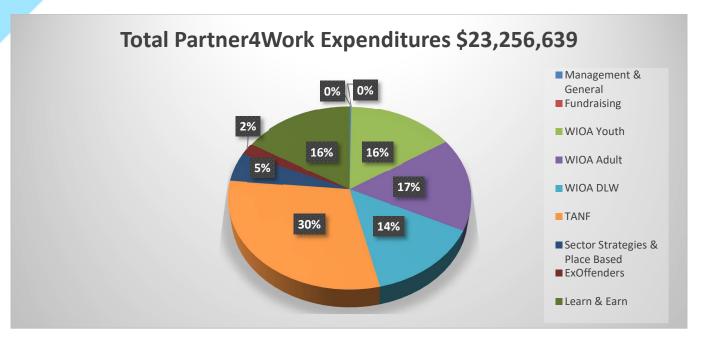
Unrestricted Net Assets \$898,489 Temp Restricted Net Assets \$7,888,245\*\* Net Income (\$323,149)

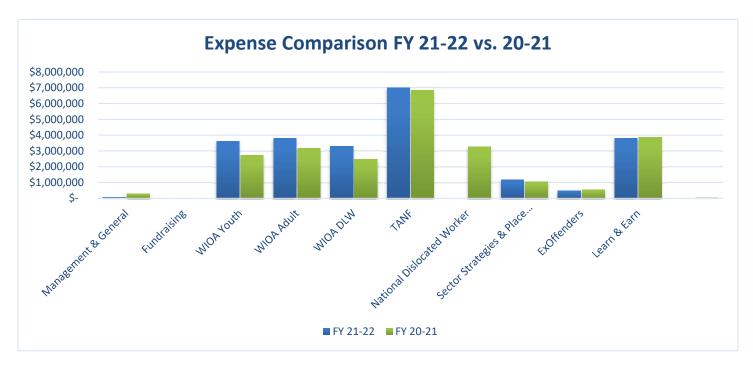
\*\*Career Link \$136,878; M&G \$2,733; Sector Strat. \$899,751; Adult TANF \$3,666,349; L&E \$3,182,533 This is reflective of activity through 7/1/2021



## **Dashboard Report Continued**

### **Expense** section





### **Comments**

- WIOA Youth is \$892K above prior year. The impact we saw during COVID reduced spending in prior year across the board and this year we see an uptick from providers in spending trends.
- WIOA Adult is \$654K above prior year and WIOA Dislocated Worker is \$797K above prior year. We have added
  additional Industry Recognized Training Program (IRTP) contracts to enhance our training portfolio. Additionally,
  we have increased our level of outreach and communications to job seekers in order to drive enrollment levels.
  Our WIOA dislocated worker programs also increased due the national dislocated worker program ending in prior
  year.
- TANF funding is \$167K more than last year. EARN and WR providers spent more money this year vs. prior year. Again, COVID reduced spending in prior year.
- National Dislocated worker is \$3.2M below prior year. The program ended March 31, 2021.

### Programs to Build Systems

The **Aspen Institute Family Prosperity Project** seeks to expand equitable opportunities for low-income working families by engaging individual employers in adopting family supportive policies and practices that improve job quality. Partner4Work has recently launched <u>tools</u> on our website focused on employer engagement and job quality.

Work on Partner4Work's **Industry Partnerships** continues building employer-led initiatives:

The **Technology Industry Partnership**, in collaboration with the Pittsburgh Technology Council, is continuing to enroll apprentices in the Software Analyst track with Apprenti Pittsburgh:

- A total of 11 new apprentices started their classroom training in mid-September. And over the first 12 months of this tech apprenticeship model, 28 total job seekers have completed their training and started their on-the-job learning phase with their employers.
- The Tech Industry Partnership and the Pittsburgh Technology Council are
  working to register additional apprenticeship tracks for careers in Tech,
  including Cybersecurity and Business Analyst. The first Cybersecurity cohort,
  with Per Scholas as the training provider, is set to start in early 2023. These
  additional tracks will continue increasing choice for regional job seekers.
- This month the Partnership has kicked-off its work to develop a DE&I and Job
  Quality toolkit for employers in the Tech sector, with potential applications for
  employers across other industries in our region.

The **Financial Services Industry Partnership (FSIP)**, in collaboration with the PA BAnkers Association:

- Continues to work to expand the BankWork\$ program, looking into geographical locations and curriculum expansion, to keep pace with changing customer behavior as communicated by our bank partners. This is being addressed in an ongoing procurement for the program's training provider.
- The Financial Services Industry Partnership is also working with PNC, Dollar, Northwest, and First Commonwealth Bank to build an interactive career pathway tool for jobs in retail banking. This will be a hub of information for regional incumbent workers in the industry and job seekers considering a move into this sector.
- The FSIP is working to integrate training resources and best practices to support and advance Employer Resource Groups within their financial

institutions.

The **Healthcare Industry Partnership team** continues its work to register apprenticeships in several healthcare roles, while building training pipelines for high-demand clinical roles. Currently, UPMC and Partner4Work are working through the application to register a Certified Nursing Assistant apprenticeship with the State's Apprenticeship and Training Office. The goal is to have this program registered by early 2023. Additionally, the Healthcare Industry Partnership is piloting with AHN and UPMC a Medical Assistant Talent Pipeline through which job seekers, with no prior clinical experience, can enter a four-week paid job shadowing program that will transition them into an uncertified Medical Assistant full-time clinical role and lead to the eventual full certification with the support of their employer.

The **Business Education Partnership 4** project supports co-operative education opportunities for youth in Career and Technical Education (CTE) Centers in the county with UPMC, AHN, and the Pittsburgh Airport. Programming is set to begin in October with paid work experience for youth aligned with their programs of study and will conclude by December 31, 2023, resulting in a pipeline of CTE graduates as entry-level employees in the region. Partner4Work is also working with PPS to identify potential strategies for recruiting and supporting a Co-op Coordinator.

The PPS CTE program is partnering with AHN to offer seniors employment through the **Patient Care Tech (PCT) training academy**. Students will complete the PCT training in October 2022 encouraged to use CTE school time as AHN employees. Graduates at the end of the year will be offered full time positions with benefits. Partner4Work is providing project management support for this effort.

#### K-12 Education

The **K-12 Career Readiness Project** seeks to bolster K-12 educators who are expected to prepare young adults for their future careers but have limited access to labor market information, information on non-traditional post-secondary pathways, and relevant career readiness curriculum. Over the coming months, Partner4Work staff will give presentations to Superintendents, research and analyze market trends, share LMI research in order to build stronger relationships with school districts, and help improve K-12 guidance including Chapter 339 plans.

### LMI and Data expansion

Our efforts with **The Jefferson Regional Foundation** look to provide insight concentrated on the Jefferson Regional Service Area through concentrated training programs and providing data to bridge gaps around this specific geographic area. To date we have identified areas of opportunity through building a data plan with The JRF and becoming members of The Jefferson Community Collaborative in order to establish presence in this region while learning from providers who have operated

here historically.

Partner4Work and our regional partners were informed in July 2022 that we did not receive funding for the EDA's **Good Jobs Challenge.** The grant was enormously competitive, with just 32 out of 509 projects awarded funding. Despite EDA's decision, Partner4Work and our partners remain committed to the vision outlined in the Good Jobs Challenge proposal we submitted. The team is working with partners to build training programs and advance employer engagement and has engaged the Pittsburgh Area Workforce Funders Collaborative in conversation about system building.

### WIOA Performance Negotiations - Program Year (PY) 2022 & PY 2023

From August 2022 - September 2022, Partner4Work coordinated with the PA Department of Labor & Industry to establish WIOA Title I Adult, Dislocated Worker, and Youth negotiated performance levels for PY 2022 and PY 2023. The table below displays the agreed upon negotiated performance levels (pending final approval from PA Department of Labor & Industry).

### Allegheny County and City of Pittsburgh Workforce Development Areas

WIOA Performance Measure	PY 2022 Negotiated Level	PY 2023 Negotiated Level
Adult		
Employment Second Quarter after Exit	73%	75%
Employment Fourth Quarter after Exit	72%	73%
Median Earnings Second Quarter after Exit	\$5,700	\$5,900
Credential Attainment Rate	67%	67%
Measurable Skill Gains	53%	55%
Dislocated Workers		
Employment Second Quarter after Exit	77%	80%
Employment Fourth Quarter after Exit	75%	78%
Median Earnings Second Quarter after Exit	\$8,500	\$8,750
Credential Attainment Rate	68%	70%
Measurable Skill Gains	55%	57%
Youth		

Employment Second Quarter after Exit	67%	69%
Employment Fourth Quarter after Exit	60%	61%
Median Earnings Second Quarter after Exit	\$2,300	\$2,500
Credential Attainment Rate	78%	80%
Measurable Skill Gains	80%	82%

### **Partner4Work Board Policy and Research Meetings**

From June 2022 - August 2022, small groups of board members met during a series of three facilitated meetings to set priorities for the newly established Partner4Work Policy and Research Department. A total of seventeen (17) board members participated across the three meetings.

Board members raised many important issues during these meetings; several key areas included:

- The changing nature of work, including the increase in availability and demand for remote work opportunities; changing technology and skills in demand by employers; shifting workforce demographics; and how workers' expectations of their employers are changing.
- The supply and demand mismatch of workers existing in certain sectors and the role that wage growth and other job quality factors can play in attracting talent.
- The importance of creating greater alignment between the workforce development system, K-12 education, and higher education.
- Additional policy issues, including the potential reauthorization of the Workforce Innovation and Opportunity Act (WIOA), the need for additional workforce development funding, addressing issues of workforce system fragmentation, and easing regulatory restrictions in areas such as data sharing and program eligibility.

Board members emphasized the importance of:

- Leveraging Partner4Work's assets, including workforce development system data, our network
  of funded service providers, and the expertise and influence of members of the Partner4Work
  Board of Directors.
- The importance of knowing the audience of Partner4Work's policy and research efforts was also emphasized. Diverse stakeholders were noted, including elected officials and regulators, as well as employers, job seekers, young adults, education providers, and other workforce development partners.

These conversations and themes will be integrated into the Partner4Work strategic planning process during Fall 2022.



Name	Extension	Phone	Email
Appasamy, Nina	305	412 022 2055	nannasamu@nartra artuur ili
Adult Program Coordinator	205	412-932-2955	nappasamy@partner4work.org
Armstrong, Kaleb Youth Program Coordinator	212	412-785-7247	karmstrong@partner4work.org
Baptiste, Ashley Project Manager	230	412-932-2958	abaptiste@partner4work.org
Barbiaux, Michelle Compliance Specialist	217	412-932-2947	mbarbiaux@partner4work.org
Binnix, James	251	412-785-7251	jbinnix@partner4work.org
Communications Coordinator  Broman, Tim	268	412-745-0368	tbroman@partner4work.org
L&E Database Specialist  Broughton, Lelia	233	412-552-7093	lbroughton@partner4work.org
L&E Program Manager  Chandler, Tyler	225	412-932-2945	tchandler@partner4work.org
Cherry, Rob	209	412-552-7090	rcherry@partner4work.org
Chief Executive Officer  Christiansen, Mayada	206	412-552-7094	mchristiansen@partner4work.org
Senior Director, Youth Workforce Programs  Conway, David	224	Cell 412-951-7134 412-932-2944	dconway@partner4work.org
Industry Partnership Manager  Corbridge, Dillon	255	Cell: 505- 288-8282 412-785-7255	dcorbridge@partner4work.org
Data Analyst  Crowe, John	249	Cell: 435-938-8583 412-785-7249	jcrowe@partner4work.org
Project Manager  Dodson, Ryan  Senior Accountant	218	Cell: 814-571-7148 412-932-2940	rdodson@partner4work.org
Dutton, LaDonna Executive Assistant/ Office Manager	254	412-785-7254 Cell: (412) 500-1602	ldutton@partner4work.org
Ezra, Adhika PULSE Fellow	259	412-785-7259	aezra@partner4work.org
Felice, Toni Director of Data and Evaluation	221	412-932-2951	tfelice@partner4work.org
Flaherty, Adele EARN & Workready Program Coordinator	240	412-785-7250	aflaherty@partner4work.org
Ford, Carolyn Contracts Manager	219	412-932-2959	cford@partner4work.org
Fornari, Emma Compliance Specialist	232	412-932-2949	efornari@partner4work.org
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Partner4Work, formerly 3 Rivers Workforce Investment Board, leads the development, integration and implementation of a world-class workforce development system in Pittsburgh and Allegheny County.

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Lead the development, integration, and implementation of a world-class workforce development system in Pittsburgh and Allegheny County.

### **Vision**

We will be a community leader, an innovator, a strong partner, inclusive, a bridge builder between human services and workforce development systems, a model workplace.

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