

The Workforce Development Board for the Pittsburgh Area



Building a thriving workforce for the Pittsburgh region.

Board of Directors' Briefing Book

MARCH

19,2021







BOARD OF DIRECTORS

David J. Malone, Chair

Chairman and CEO, Gateway Financial

Acklin, Kevin

Vice President and Chief Counsel Pittsburgh Penguins

Allen, Will

Managing Partner Nascent Group Holdings

Barcaskey, Richard

Executive Director Constructors Association of Western PA

Belechak, Joseph

Principal Accenture

Bullock, Dr. Quintin

President Community College of Allegheny County

Caplan, Debra

Executive in Residence The Forbes Funds

Casoli, Rich

Chief Operating Officer and Vice President of Business Operations and Development Beemac Trucking

Cherna, Marc

Director
Allegheny County
Department of Human Services

Cooper, Mary Frances

President and Executive Director Carnegie Library of Pittsburgh

Coplan, David A.

Executive Director Human Services Center Corp.

Croft. Tom

Executive Director Steel Valley Authority

Ellsworth, Laura

Partner4Work Vice Chair Partnerin-Charge of Global Community Service Initiatives Jones Day

Gittlen, Ike

Representative United Steelworkers

Harris, Carey

Chief Executive Officer Literacy Pittsburgh

Katona, Marci

District Administrator
Office of Vocational Rehabilitation

Kelly, Darrin

Partner4Work Secretary
President
Allegheny/Fayette Central Labor
Council, AFL-CIO

Lane, Majestic

Deputy Chief of Staff, Office of Mayor William Peduto City of Pittsburgh

Massaro, Steve

Partner4Work Treasurer President Massaro Construction Group

McLaughlin, Caitlin

Executive Vice President, Director of Talent Lifecycle PNC

Melcher, Tom

Business Manager Pittsburgh Regional Building Trades Council

Mendoza, Brandon

Executive Director NAIOP Pittsburgh

Nobers, Jeff

Executive Director Builders Guild of Western PA

Pipitone, Scott

President and CEO Pipitone Group

Pollard, Joshua

President and CEO Omicelo

Rendulic, Mark

Market President Citizens Bank

Rupert, Duke

Chief Operating Officer Allegheny General Hospital

Staszko, Frank

Assistant Regional Director PA Department of Labor and Industry, Bureau of Workforce Partnerships and Operations

Thomas, John

Chief Financial Officer ECHO Realty

Topoleski, Linda

Vice President, Workforce Operations and Programs Allegheny Conference on Community Development

Washington, Dr. Nancy

Director, Allegheny Housing Rehabilitation Corporation

Williamson, Sam

Chair Urban Redevelopment Authority Western PA Area Leader, 32BJ Service Employees International Union



Partner4Work Board of Directors' Meeting 8:30-10 a.m. March 19, 2021

Via Zoom: https://us02web.zoom.us/j/82821039340?pwd=ZkpwT29uS3Z3TUMyQkRqWUZ4UTNkdz09

1. Welcome and roll call

David Malone, Chair

- 2. General Business Consent Agenda
- APPROVE Minutes from December 11, 2020, Board meeting
- ACKNOWLEDGE The actions taken by the Executive Committee since the last Full Board meeting.
 - o Approve Minutes from November 30, 2020
 - o Accept \$205,000 in funding received since the last Full Board meeting
 - o **Approve** Learn & Earn Application Support Center contracts for between \$2,000 and \$8,00 each (*denotes new ASC)
 - Acculturation for Justice, Access, and Peace Outreach (AJAPO)*
 - Auberle
 - Bloomfield Garfield Corporation
 - Boys and Girls Club of Western PA*
 - Carnegie Library
 - Focus on Renewal
 - Goodwill
 - Jewish Family and Community Services*
 - Kingsley Association*
 - Phase 4
 - Pittsburgh Learning Commons
 - Youth Enrichment Services (YES)
 - Youth Places
 - o Approve Learn & Earn Provider contracts for as much as \$4,750,000 (*denotes new Provider)
 - Allegheny County Department of Human Services Braddock Youth Project
 - Auberle
 - Bloomfield Garfield Corporation
 - Boys and Girls Club of Western PA
 - Center that CARES
 - Community Empowerment Association
 - Communities in Schools Pennsylvania Allegheny County (CISPAC)
 - Dynamic Workforce Solutions*
 - Energy Innovation Center Institute*
 - Equus
 - Focus on Renewal
 - Goodwill
 - Homewood Children's Village
 - Jewish Family and Community Services
 - Legacy Arts Project
 - Neighborhood Learning Alliance
 - Phase 4 (Corporate and General Provider contracts)
 - Pittsburgh Learning Commons
 - Pittsburgh Public Schools Start on Success



The Workforce Development Board for the Pittsburgh Area

- Student Conservation Association
- West Penn Hills Community Action
- Youth Enrichment Services (YES)
- o **Approve** Transitional Jobs contracts
 - Community Kitchen Pittsburgh (\$215,000)
 - Landforce (\$84,679)
- o **Approve** training contracts
 - UPMC Center for High Value Health Care (\$72,000)
 - Trying Together (\$16,000)
 - Literacy Pittsburgh (\$7,200)
 - Youth Enrichment Services (\$77,800)
- o Accept and Approve the audit of TRWIB, Inc ending 6/30/2020
- o **Approve** Kristin Kramer as organizational signer on contracts
- o Approve Jen Pajewski and Susie Puskar as signers on the organizational bank accounts
- o Remove Earl Buford and Jack Mills as signers on the organizational bank accounts
- o **Deobligate** \$35,000 from State re-entry funding
- o Approve Year-round Youth contracts for 2021-2022
 - Auberle (ISY and OSY)
 - Bloomfield Garfield Corporation
 - City Charter High School
 - Community Empowerment Association
 - Equus
 - Goodwill
 - Human Services Center Corporation
 - Jewish Family and Community Services
 - Neighborhood Learning Alliance
 - Phase 4
 - Pittsburgh Public Schools Start on Success
 - Point Park and CCAC
 - Youth Enrichment Services
- o **Approve** the transfer of \$500,000 in City WIOA funding from dislocated worker to adult and \$200,000 in County WIOA funding from dislocated worker to adult
- 3. Committee Reports
 - o Finance and Personnel

Steve Massaro, Treasurer

o Programs

Susie Puskar

- Local and Regional Plan approval
- Funding updates
- o Governance Debbie Caplan
- 4. CEO's Report
 - o CEO Transition
 - i. Search Update
 - ii. Strategic Planning
 - o Ready to Work Coalition



- o IBM's SkillsBuild
- o Pittsburgh Area Funders Collaborative
- 5. Other Business
- **6. Open Forum and Public Comment**Speakers are limited to three (3) minutes
- 7. Adjournment



Minutes of Partner4Work Board of Directors' Meeting Minutes from Annual TRWIB, Inc., Board Meeting

Via ZOOM

8:30 a.m. December 11, 2020

(The full recording can be found at

https://www.youtube.com/watch?v=FrO-iXFPEAw&list=PL2d6wkiVHPChuaCNRu0QDxlqqIUNVG5TN&index=8)

Board Members Present

Acklin, Kevin

Barcaskey, Rich

Bullock, Dr. Quinton B.

Camino, Chris

Caplan, Debra

Cherna, Marc

Cooper, Mary Frances

Coplan, David

Croft, Tom

Ellsworth, Laura

Gittlen, Ike

Harris, Carey

Katona, Marci

Lane, Majestic

Massaro, Steve

McLaughlin, Caitlin

Nobers, Jeff

Pipitone, Scott

Rendulic, Mark

Rupert, Duke

Staszko, Frank

Thomas, John

Topoleski, Linda

Washington, Dr. Nancy

Williamson, Sam

Board Members Absent

Allen. Will

Belechak, Joe

Casoli, Rich

Kelly, Darrin

Malone, David

Melcher, Tom

Mendoza, Brandon

Pollard, Joshua

Guests Present

Blystone, Amy (PA CareerLink)

Davis, Katie (Duquesne Light)

Herrera, Jasmine (Grant Associates, Wilkinsburg EARN)

Higgins, Kiara (Dynamic Workforce Solutions)

Nestor, Jennifer (Labor and Industry, Oversight Services)

Lampman, Chester (Labor and Industry)

Stanbro, Sean (Equus Workforce)

Wool, Liana (Grant Associates, PA CareerLink)

Staff Present

Buford, Earl

Kramer, Kristin

Long, Markese

Mills, Jack

Moore, Dillon

Pajewski, Jennifer

Puskar, Susie

Board Meeting Minutes (The meeting is recorded and is available at YouTube.)

Vice Chair Laura Ellsworth opened at 8:32 a.m. by announcing the meeting serves as the quarterly meeting of Partner4Work and the annual meeting of TRWIB, Inc. Roll was taken, and a quorum was present. Staff, board members, and guests were asked to acknowledge their participation in the chat feature.

CONSENT AGENDA

The Consent Agenda included:

Several items on the consent agenda:

- Minutes from September 25, 2020, Board meeting and December 18, 2019, TRWIB, Inc., annual meeting.
- Training providers selected for the Pathway Home project funded through Midwest Urban Strategies.
- Actions taken by the Executive Committee since the last meeting.
 - o Accepting more than \$1 million new funding.
 - o Setting the Board and Executive Committee dates for 2021.
 - o Approving cohort-based training contracts, including a contract with the Builders Guild.
 - o Several new or revised internal, financial, and programmatic polices all of which are available in the Board portal.
 - o And the execution of the lease agreement for the Downtown office of PA CareerLink, Martha Graham of Massaro, broker.

There were no questions, and no one wished to discuss any item in more detail for separate treatment.

Steve Massaro and Jeff Nobers abstained. On a motion by Dave Coplan, seconded by Deb Caplan, the consent agenda passed as presented.

One item omitted from the Consent Agenda included an action to certify PA CareerLink Allegheny East and PA CareerLink Downtown and determined, both of which complied with PA Department of Labor and Industry's Workforce System Policy 121-05. Certification would be for the period of January 1, 2021, through December 31, 2023.

On a motion by Jeff Nobers, seconded by Cat McLauglin, the centers were certified by unanimous vote. There were no abstentions.

FINANCE AND PERSONNEL

Treasurer Steve Massaro and CFO Kristin Kramer reviewed the flash report included in the Board Book and displayed on the screen. Highlights:

- Kristin Kramer, CFO, was named a signatory to the Huntington Bank account and vendor contracts. The Huntington Bank account will be closed.
- The Finance/Personnel Committee authorized personnel changes in Q1 of 2021 to right-size departments and more strategically align with the organization's business model. Some services will be out-sourced.
- \$3.9 million in temporarily unrestricted funds; \$1.9 million in unrestricted funds.
- The line of credit is \$0 and is secured by the money market account.

- Accounts receivable is a \$5.4 million.
- Accounts payable (including back rent, accrued vacation, etc.) is at \$4.7 million.
- P4W expects full forgiveness for the Paycheck Protection Program loan (about \$500,000).
- Unrestricted net assets at \$726,000; temporarily restricted net assets at \$7.7 million.
- Net income currently at a \$1.8 million loss due to the release of Learn & Earn funds from the 2020 program.
- Mr. Kramer reviewed year-to-year Pittsburgh and Allegheny County WIOA funding; TANF funding; Midwest Urban Strategies and the National Dislocated Worker grant; Learn & Earn; and other funding streams.
- The Form 990 submissions for TRWIB, Inc. (501c3) and RWC, a supporting charity, were included in Board materials.

On a motion by Dr. Bullock, seconded by Steve Massaro, the Form 990 submissions were approved.

PROGRAMS

Susie Puskar, chief program officer, led a year-in-review conversation of adult and youth programs. Several charts were included in the Board Book. Highlights:

Unemployment claims spiked in April in Allegheny County.

- The Labor Force changed, several people were not working and not looking for work.
- Jobs lost in April started to recover since May but growth has slowed. Jobs by industry have come back unevenly.
- Unemployment and extended unemployment for those who filed at the beginning of the pandemic will start to lose benefits in December without a federal order for extension.
- Nearly every program at P4W has struggled for enrollments in 2020. EARN referrals are very low
- Enrollments in WIOA programs are about on target from last year, but should be significantly higher given the number of people out of work. About 20 percent of registrants for career fairs actually attend.
- Learn & Earn pivoted to a digital program model. Summer virtual work experience worked very well for some. Some virtual activities will be adopted in 2021.
- In 2021, P4W expects to expand digital resources, expand referral networks, advance SkillsBuild, expand services to returning citizens, streamline services to employers; and offer between toolkits and services to employers.
- Programs specific to women in the workforce include a 2-Gen Approach with the Aspen Institute include EARN.

GOVERNANCE

Deb Caplan, chair of the governance committee, provided a short report:

- Efforts continue to identify a member-at-large for the Executive Committee.
- A slate of year-end reappointment recommendations to present to appropriate nominating entities and the Mayor and County Executive for final appointment.
- An Adult Programs Committee, chartered to function similarly to the Youth Advisory Committee, will be established and is expected to meet with the youth committee once a year.
- The ad-hoc Communications Committee will be reconstituted in 2021. Given the variety of high-profile initiatives underway such as Ready to Work, SkillsBuild, and our efforts on DEI and

small business acceleration – and with P4W strategic planning expected to begin early next year, the time is right to elevate and advance strategic communications on behalf of the organization.

PBEOC-P4W Task Force

Dr. Washington discussed year-to-date work of the PBEOC-P4W Task Force. Highlights include:

- In response to national crises due to structural racism and its disproportionate effect on Black
 Americans, and by expanding on the foundation built this summer with businesses like PNC and
 Bank of America, the PBEOC and P4W are refining a proposal seeing corporate support for an
 initiative aimed to increase the employment of Black workers; decrease occupational
 segregation; increase and accelerate the number of thriving Black-owned businesses in the
 region.
- The concept is to leverage the influence of the PBEOC and the strength of the public workforce system to understand and assess the effectiveness of current public and private equity funding and information-sharing platforms in improving the condition of Black workers and sustaining and accelerating Black-owned businesses; to share the information collected about the effectiveness of the resources deployed in the community with funders, employers, and business owners; and take successful economic and workforce strategies to scale through affinity networks of businesses and funders.
- We expect to finalize the design and goals next week and for the Elected official to begin advocacy efforts for support and resources in early 2021.

CEO'S REPORT

CEO Earl Buford, Laura Ellsworth, and Jack Mills, chief strategy officer, provided the following highlights:

- Ready to Work continues through the intermediate phase. An economic development subgroup has formed and strategic planning is expected in the next phases.
- SkillsBuild will be reinvigorated in early 2021 to streamline and simplify registration for providers and job seekers; efforts continue to align and encourage employers to develop learning pathways and recognize the digital credentials resulting from SkillsBuild. Efforts also will continue to build the capacity of small businesses.
- Advancing Pgh's purpose is to bring prosperity to the full Pittsburgh community. Two focus areas are workforce development and strengthening Black-owned business and determining the shape of the priorities. The planning process is expected in Q1 of 2021.
- Funding Collaborative continues its formulation, particularly in funding individual initiatives and pool funding in conjunction with funding received from National Fund for Workforce Solutions.
- Strategic Planning vendor selection is expected in early 2021 with a full five-year strategic plan expected by the end of the fiscal year. P4W will cast a national net for a facilitator/vendor to develop the plan.

OTHER BOARD BUSINESS

There was no other board business.

NEW BUSINESS

Steve Massaro inquired about the construction projects in the community and enhancing diversity within the industry. Mr. Buford discussed the Construction Workforce Partnership (CWP), a key

collaboration of training providers to path individuals into construction careers. Mr. Buford and Jeff Nobers of the Builders Guild pledged to present on the CWP in greater detail.

Tom Croft of Steel Valley Authority discussed some of the work SEWN is doing related to the Pittsburgh/Mon/and Ohio Valley efforts to bring economic change. SEWN is working with L&I to roll out a COVID recovery program to conduct business assessment, cash flow, etc. to help companies diversify markets. He offered to present on the roll-out efforts statewide. The Marshall Plan for a clean economy sweeps four states and includes numerous initiatives to help people connect with opportunities for economic growth. Mr. Croft offered to present on both efforts.

Other discussion focused on childcare, understanding and filling jobs available now, and helping Black individuals connect with opportunities.

PUBLIC COMMENT

There was no public comment.

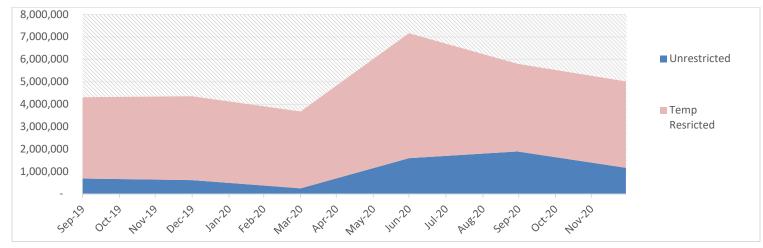
On a motion by Dave Coplan, seconded by Scott Pipitone, the meeting adjourned at 9:57 a.m.



December 31, 2020

Dashboard Report

Cash Flow Unrestricted and Temp Restricted Funds



Current Assets, Liabilities & Equity

Cash:

Temp Restricted – \$3,850,479 Unrestricted -\$1,166,841

Total Cash - \$5,017,320

Line of Credit *secured by Money Market* \$0 of \$500,000

Other Current Assets

Prepaid Expenses - \$5,614 Prepaid Insurance - \$7,286 Security Deposit - \$6,067 Other Receivables - \$0

Liabilities

A/P- \$4,780,101 (\$4,696,911 due to subrecipients)
PA Unclaimed Property - \$1,309
Accrued Vacation - \$75,577
Deferred Rent - \$4,441
Paycheck Protection Program \$0 *
Accrued liability - \$19,363
*We have applied for forgiveness and anticipate full forgiveness.

Partner4Work Accounts
Receivable - \$6,014,791

\$1,909,413
32%
\$2,105,057
35%

\$30-60 Days
\$1,188,342
20%

Over 90 Days

Items over 90+ days: Learn & Earn - \$1,505,000; Dept of Health Human Services - \$33,355 Buccini Pollin Group - \$150,000; PA L&I \$30,360 PA CareerLink - \$90,427; Employ Milwaukee - \$97,485. We have received payment from City of Pgh \$1.5M & OVR \$68,474

Equity

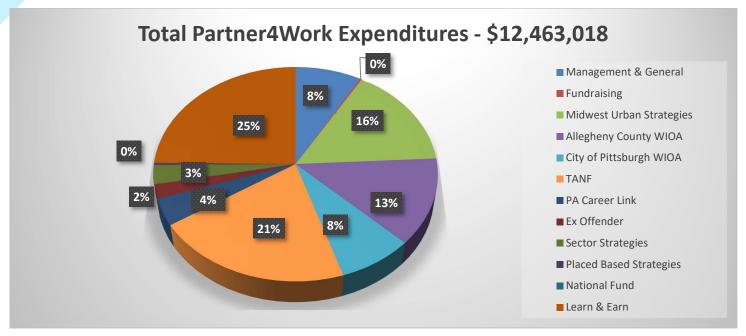
Unrestricted Net Assets - \$748,292
Temp Restricted Net Assets- \$7,745,658**
Net Income – (\$2,229,832) ***attributed to the release of funds.

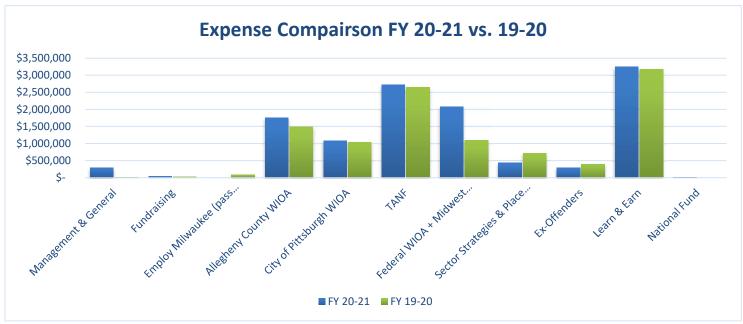
**Misc - \$207,701; M&G - \$150,000; Sector Strat. - \$809,849; Place Based Strat - \$83,735; Adult TANF - \$3,587,244; L&E - \$2,872,634 & National /fund - \$34,496. This is reflective of activity through 7/1/2020



Dashboard Report Continued

Income and Expenses





-WIOA grants are about \$300K above prior year. Program reports that both Title I providers are ahead of this time last year. We are investing more heavily in new industry recognized training opportunities to help people prepare for work when they feel ready to. - TANF funding is \$82K higher than prior year. This has picked up from first quarter. Referrals come from the County Assistance Office for our Adult TANF and our youth TANF referral levels are the same from last year, providers go out and actively recruit youth. -Federal WIOA & MUS grants have increased \$990K above prior year. We are on the last stretch of this program, it ends 3/31/21. The program had a slower start, however, has picked up and moving to a strong finish. -Sector Strategies is \$281K less than prior year. There are 2 factors at play. We used PPP money to reduce expenditures for Salary/Benefits by \$100K and the second factor is not being awarded the PA smart grants at the beginning of this fiscal year. As of Jan 2021, we have been re-awarded the PA Smart grants, but they will need to be spent by 6/30/21, which is a tight turnaround. – Learn & Earn program finished out the year strong, even though we faced difficulties with remote learning and COVID restrictions. We received additional funding this past summer from Grable (\$25,000), Hillman (\$100,000) and JP Morgan (\$125,000). This upcoming summer, we will see funding levels decrease, including McAuley (\$50,000) and YSIF (Youth Services Investment Fund of The Pittsburgh Foundation \$450,000). Planning for the Summer of 2021 is well underway.

Quarter	2020-2021 Q 3		Dates Staff Lead		nrough 03-05-2021 nief Strategy Officer		
Funding Sect	ured during FY	2020-2021			Date for P4W, for FY 2020-2021	Funding to Date for the Greater Pittsburgh Communit (FY 2020-2021)	у
	\$1,506,388				4,117,203	\$255,645	
Cranta Approved This Quarter		Number		2020 Budget Implications \$642,950		Future Year Implications \$442,050	
Grants Approved This Quarter New Non-Grant Based Funds		1		\$5,000		\$0	
Awarded This Quarter		10				· ·	
Grants Approved Fiscal Year 2020 Non-Grant Based Funds Awarded		10		\$858,438		\$1,438,219	
iscal Year 2020		2			\$37,000	\$0	
Prior Year Grants With Fiscal Year 2020 Allocations		15		,	51,428,226	\$0	
Grants Extended		8			51,182,589	\$0	
Grants Pending		5			\$433,125	\$1,009,763	
Grants Declined This Quarter Detail Q 2 2020-2021		5			33,843,817	\$0	
Grants Approved This Quarter							
Grantor	Award	Amount to P4W	FY '20-'21 Allocation	Future Year Allocation	Partners	Comment	Months
oranioi	Awaru	Amount to F4VV	Allocation	Allocation		Comment	IVIOIILIIS
PASmart - Construction Industry Partnership (Implementation) *	\$250,000	\$250,000	\$167,500	\$82,500	CIP employer partners, Builders Guild, Construction Workforce Partnership FSIP employer	Support efforts to implement solutions to priorities identified by CIP members (Includes \$75,000 Match)	18
PASmart - Financial Services ndustry Partnership Implementation) *	\$250,000	\$250,000	\$167,500	\$82,500	partners, Energy Innovation Center Institute, PA Bankers Association	Support efforts to implement solutions to priorities identified by FSIP members (Includes \$80,000 Match)	18
		, ,,,,,,,,,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,			
PASmart - Transportation and ogistics Industry Partnership						Support efforts to implement solutions to priorities identified by TLIP members	
Implementation) *	\$250,000	\$250,000	\$167,500	\$82,500	TLIP employer partners	(Includes \$75,000 Match)	18
PASmart - Healthcare Industry Partnership (Convening) *	\$45,000	\$45,000	\$30,150	\$14,850	HIP employer partners, Healthcare Council of Western PA	Support efforts to convene employers and partners in the Healthcare industry to identify shared needs and solutions to those needs (Includes \$12,500 Match)	18
PASmart - Manufacturing Industry Partnership (Convening) *	\$45,000	\$45,000	\$30,150	\$14,850	MIP employer partners	Support efforts to convene employers and partners in the Manufacturing industry to identify shared needs and solutions to those needs (Includes \$12,500 Match)	18
PASmart - Retail and Hospitality ndustry Partnership (Convening) *	\$45,000	\$45,000	\$30,150	\$14,850	RHIP employer partners	Support efforts to convene employers and partners in the Retail and Hospitality industry to identify shared needs and solutions to those needs (Includes \$12,500 Match)	18
National Fund for Workforce Solutions: Activating Employers in					FSIP employer	Support service sector employees in the	
he Service Sector							
		\$ 200,000.00	\$50,000			Financial Services Industry	20
lote: * = previously awarded, fund	ing has been re	eleased after fund	ls were previou	sly withdrawi	i		20
lote: * = previously awarded, fund	ing has been re	eleased after func Giving, Special I	Is were previou nitiatives and C FY '20-'21	Sly withdraw Other Fund De Future Year	i		20
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Note: * = previously awarded, fund New Non-Grant Based Funds Awar Area KeyBank Grants Approved FY 2020 Grantor BM Service Corps Reignite Citizens Bank	Award Award	Pleased after func Giving, Special Amount to P4W \$5,000	s were previou nitiatives and 0 FY '20-'21 Allocation \$5,000 FY '20-'21 Allocation	Sly withdrawiother Fund Do Future Year Allocation \$0 Future Year Allocation	Partners FSIP employer partners Partners Jones Day, IBM FSIP and CIP partners CCAC, Trying Together, Carlow	Comment To support FSIP and BankWork\$ Comment Support of Relgnite Pittsburgh efforts in the wake of COVID 19 Funding partial Bankwork\$ and I2TT	Months 12
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Grantor	Award	Amount to P4W	FY '20-'21 Allocation	Future Year Allocation	Partners	Comment	Months
PAsmart Reemployment Services:					ECE Industry		
Early Childhood Education IP** PAsmart Reemployment Services:	\$62,400	\$62,400	\$62,400	\$0	Partnership ECE Partners (Trying	ECE Industry Partnership activity funding	9
Early Childhood Education RA**	\$56,267	\$56,267	\$56,267	\$0	Together, CCAC)	ECE apprenticeship program funding	9
PAsmart Reemployment Services: K-12 IP**	\$6,461	\$6,461	\$6,461	\$0	K-12 Industry Partnership	K-12 Industry Partnership activity funding	9
PAsmart Pre Apprenticeship***	\$34,890	\$0	\$0	\$0	AFL-CIO/KDP	Union Pre Apprenticeship with AFL-CIO Union apprenticeship with AFL-CIO &	9
PAsmart Reg. Apprenticeship***	\$132,731	\$0	\$0	\$0	AFL-CIO/KDP	I2TT	9
PAsmart Pre-Apprenticeship: Construction***	\$17,723	\$0	\$0	\$0	Builders Guild	Funding for I2TT program	9
Pasmart Pitt Consortium for						Supporting Pitt MAC's efforts in	
Advanced Manufacturing*** City TANF**	\$70,301 \$1,057,461	\$1,057,461	\$1,057,461		Pitt MAC TBD	manufacturing IP work Allocated to a cohort training RFP	9
	sion on previou	sly received fund	ing; ***=extens	ion on previo	usly received funding	for which P4W is the fiscal agent	
Prior fear Grants With Fiscal fear	2020 Allocation		FY '20-'21	Future Year			
Grantor PNC Charitable Trust	Award \$10,000	Amount to P4W \$10,000	Allocation \$10,000	Allocation \$0	Partners L&E Partners	Comment Learn & Earn Funding	Months 4
					PACL, Neighborhood	COVID-19 Career Services Expansion: P4W, in partnership with PACI CareerLink and neighborhood organizations, will put residents to work in target neighborhoods and by hiring 2 circuit rider employment specialist and	
CDBG (City) CDBG (County)	\$100,000 \$450,000	\$100,000 \$450,000	\$100,000 \$225,000		Organizations L&E Partners	expanding our social media outreach. Learn & Earn Funding	11 4
Hillman Foundation	\$500,000	\$500,000	\$400,000		PGH Workforce Funders Collaborative, Mayor's Office	Funding to advance Industry Partnerships through expansion of the general IP strategy, an IT market analysis, improvement of construction industry training, and the strenthening of the IP youth pipelines. Additionally, Partner4Work is requesting funding for a strategy to increase access to quality jobs and improve job quality & equity and explore ways to strengthen local MWBEs/other businesses.	12
miliman Foundation	\$500,000	\$500,000	\$400,000	Ψυ	wayor's Office	Funding to develop an employment	12
BEP - PA Department of Labor	\$161,958	\$161,958	\$108,512	\$0	PPS, City of Pittsburgh		18
Hillman Foundation	\$100,000	\$100,000	\$50,000	\$0	L&E Partners	Learn & Earn Covid-19 Transition Funding	4
	¥,	¥,	¥33,333	70		Funding to hire 1-2 workforce specialists to be shared between PACL and UPMC's Medicaid Plan. Wil focus on providing services to UPMC members, as well as connecting public workforce system	
RK Mellon Foundation	\$150,000	\$150,000	\$150,000		UPMC, PACL	participants to jobs in UPMC network.	12
Chase Foundation	\$125,000	\$125,000	\$62,500	\$0	L&E Partners	Learn & Earn Funding Learn & Earn funding for youth and young	4
Pittsburgh Foundation - YSIF Miller Foundation	\$330,000	\$330,000	\$165,000		L&E Partners	adults in HACP housing	4
Miller Foundation	\$10,000	\$10,000	\$5,000	\$0	L&E Partners	Learn & Earn funding Learn & Earn funding for youth and young	4
Pittsburgh Foundation	\$100,000	\$100,000	\$50,000		L&E Partners CIP employers,	adults in Allegheny County To support further development of the construction industry partnership by Partner4Work through recruitment and hiring of an industry liaison and buildout of a first-source recruitment hub for major	4
Pittsburgh Foundation McAuley Ministries	\$75,000 \$50,000	\$75,000 \$50,000	\$60,714 \$25,000		Builders Guild L&E Partners	development projects. Learn & Earn funding	12 4
Wichaley Willistries	\$50,000			φ0	LOC Faithers	Learn & Earn funding	4
Grable Foundation Citizens Bank Foundation	\$25,000 \$8,000	\$25,000 \$8,000	\$12,500 \$4,000		L&E Partners L&E Partners	transition Learn & Earn Corporate funding	4
Pending Grants	\$6,000	\$6,000	\$4,000	μ φυ	Lac Faithers	Learn & Earn Corporate funding	4
			Potential FY '20-'21	Potential Future			
Grantor	Request	Amount to P4W	Allocation	Allocations	Partners and Project So	cope	Months
RK Mellon Foundation	\$200,000	\$200,000	\$0	\$200,000	In partnership with Innovate PGH and the Pittsburgh Technology Council, further develop the Technology Industry Partnership, including developing a set of shared standards for hiring into high-priority occupations and a commitment to hire from training programs that meet those standards		16
Bank of America	\$25,000		\$12,500	\$12,500	0 Learn and Earn Funding		6
Allegheny County CDBG	\$450,000	\$ 450,000.00	\$225,000	\$225,000	Learn and Earn Funding	g	6
Hillman Foundation	\$200,000	\$200,000	\$100,000	\$100,000	Learn and Earn Funding	g	6
JP Morgan Chase	\$125,000	\$ 125,000.00	\$67,500	\$67,500	Learn and Earn Funding	g (With focus on supporting High School U)	6
ARC Inspire (Southwest Corner WDB Lead Applicant)	\$500,000	\$ 112,500.00	\$28,125	\$84,375.00	In partnership with the other Southwest PA WDBs. Will begin delivering Certified Recovery Specialist Training, as well as work to better deliver workforce services to those facing addiction		24
Neighborhood Allies	\$70,000	\$ 70,000.00	\$0	\$ 70,000.00	Work with Community Workforce Partnership (beginnning with Construction Workforce Partnership partners) to expand capacity to serve more participants in target neighborhoods, as well as to deliver training in more high-priority industries In partnership with Constructors Association of Western PA,		12
Federal Highway Administration	\$250,388	\$250,388	\$0	\$250,388	Builders Guild of Weste and Industry. Develop a within Intro to the Const	rn PA, Penn DOT, and PA Dept. of Labor Highway Construction module to include ruction Trades Pre-Apprenticeship, as well urgh Highway Construction Workforce	24

Victims of Human Trafficking (SVHT)	\$67.500	\$0	\$0		MUS in partnership with P4W, Employ Milwaukee, Jones Day and Fresh Start Learning applied to improve workforce development system for victims of human trafficking and to serve those who have been trafficked.		
Grants Declined This Quarter	40.,000	+-					
Grantor		Requi	est		Partners		
US DOL - One Workforce (MUS Lead Applicant)				Work with partners in Technology and Advanced Manufacturing to develop/expand existing training programs which create pathways to middle/high-skill careers			
US DOL - One Workforce (AFFOA Lead Applicant)	CCAC, and ARM Institute to develop/expand existing training proc create pathways to middle/high-skill careers. A focus will be put or			Work with partners in Advanced Manufacturing as well as Drexel, AFFOA, CCAC, and ARM Institute to develop/expand existing training programs which create pathways to middle/high-skill careers. A focus will be put on developing opportunities in the Advanced Fabrics arena.			
leinz Endowments \$49,999			0.00		Support to further develop best practices research to support programmatic development		
					Funding for Achieving Equity through Partnerships and Mobility Services with University of Pittsburgh (applicant), CONNECT (Congress of Neighboring Communities) and the Port Authority of Allegheny County. \$50,000 for planning, including up to \$15,000 for P4W (Stage 1, up to 12 grants per track) then Stage 1 awardees compete for \$1,000,000 full awards for implementation		
National Science Foundation		\$50,000		starting in 2021 (Stage 2, up to four per track).			
Elevate Initiative Upcoming Identified Funding Oppo	utumiting	\$200,0	100		Further develop training programs in Healthcare, IT, and Retail Hospitality		
Source	rtunities		Grant Max		Comment		
The Pittsburgh Foundation			\$100.000	Learn and F	d Earn Funding		
/SIF of The Pittsburgh Foundation \$100,000 Learn and E							
Grable Foundation							
Highmark Foundation \$50,000 Learn			\$50,000	Learn and E	Earn Funding		

INTERMEDIATE STRATEGIC PLAN SCORECARD

Restructure the organization by reallocating budgeted funds to support the new business model On Target

- The National Fund for Workforce Solutions has awarded \$195,000 over 30 months to support work with the Retail & Hospitality Industry Partnership (focusing on retailers) and \$200,000 over 24 months to support work with the Financial Services Industry Partnership. We will work with retailers to co-create solutions that reduce turnover and provide support diversity in higher-level occupations, resulting in better job quality and strengthened diversity, equity, and inclusion. We will work to expand financial services institutions in the industry partnership, and work with them to increase diversity in the financial services workforce, one of the industry partnership's priorities.
- The Heinz Foundation has awarded \$200,000 over one year to support the Early Childhood Education Industry Partnership
- The Strategy team has developed a sponsorship framework for employers that are members of industry partnerships to support industry partnerships and their signature programs. So far, two banks are participating. Additionally, several other employers and developers that are industry partnerships members have contributed funding to them (industry partnerships in Construction, Financial Services, and Manufacturing), and have provided funding for signature programs, such as BankWork\$®.
- The Commonwealth of PA has again made available \$885,000 of PAsmart funding to support industry partnerships in six industries (Construction, Financial Services, Health Care, Manufacturing, Retail and Hospitality, and Transportation & Logistics)
- Industry partnerships have been operationalized with significant momentum in Construction, Early Childhood Education, Financial Services, Health Care, Manufacturing, Technology, and Transportation & Logistics. In the Retail & Hospitality Industry Partnership, efforts are underway in retail and we are working with Pittsburgh's tourism industry association which has expressed great interest because there are indications that hospitality will be improving in the near future.
- Four signature industry-led programs are operating, three reported previously (BankWork\$, Early Childhood Education Registered Apprenticeships, the Introduction to the Construction Trades pre-apprenticeships); and the new signature program for the Tech Industry Partnership, Per Scholas.

<u>Develop a new funding model, which includes a funding collaborative, to achieve these objectives.</u> On Target

• The Pittsburgh Area Workforce Funders Collaborative, including Benedum Foundation, Buhl Foundation, Heinz Endowments, Hillman Foundation, The Pittsburgh Foundation, and R.K. Mellon Foundation, provides funding for multiple industry partnerships and their priorities and three industry partnership signature programs that respond to industry partnership priorities: Early Childhood Education Registered Apprenticeships, the Introduction to the Construction Trades pre-apprenticeship, and start-up of Per Scholas.

Ownership and advocacy of these changes by the Board of Directors is a critical factor for success. On Target

 Refined and enhanced training policies to be more business-friendly and piloted a reverse-referral process to streamline training participant enrollment.

<u>Creation of the staff of detailed plans and reporting mechanisms for the Board and its committees.</u> Opportunity Area

- This work is in progress with dashboards/scorecards in development.
- New program management and grant management technologies being implemented for real-time information on outputs and outcomes.

<u>Use of research, data, and outcomes as a fundamental driver of the organization's direction, for continuous improvement, and as the starting point for strategies to work with job seekers, workers, and employers on equity, inclusion, and diversity, in particular.</u>

On Target

• In addition to labor market insights and workforce trends, P4W receives real-time, on-the-ground career pathway information from employers engaged in industry partnerships.

Pursue leadership role in national, state and local workforce development efforts. On Target

 P4W has elevated its position on a local, state and national scale by establishing the Ready to Work Coalition, bringing IBM SkillsBuild Reignite to Pittsburgh, the first US city to launch the online learning hub, and as a key member of the Pittsburgh Regional Alliance Search Committee and Transition Committee; Allegheny Conference on Community Development Workforce Committee; Pennsylvania Workforce Development Association; National Skills Coalition, National Fund for Workforce Solutions; national Community College Working Group; Federal Communication Commission's Broadband Workgroup.

Communicate the business and service delivery model to employers and the community-at-large.

On Target

- P4W communicates and raises the visibility of its business and service delivery models and key accomplishments. Year-to-date metrics:
- Social Media growth so far in 2021 (January 1, 2021 March 14, 2021):
 - o 93,753 total impression numbers on all channels
 - o 4,391 engagements (+1 percent)
 - o 1,257 post clicks (+31 percent)
 - o 5,079 total audience (+5.3 percent)
 - o 262 total net audience growth (+15 percent)
 - o (30 new Twitter followers, 47 new Facebook likes, 217 new Facebook followers, 125 new LinkedIn followers, 147 new Instagram followers)
- PR growth growth so far in 2021 (January 1, 2021 March 14, 2021):
 - o Partner4Work/staff/programs media mentions and placements: 17 (+183.33 percent)
- Other public engagement opportunities
 - o Thus far in 2021, Partner4Work staff and programs have been quoted and featured in the following media publications: Pittsburgh Business Times, Pittsburgh Post-Gazette, Pittsburgh Tribune-Review, Technical.ly, NEXTpittsburgh, PittsWire, KDKA-TV, National Skills Coalition, Med City News and more. In the upcoming months, staff are confirmed to present and speak on behalf of the organization at events hosted by the following groups, organizations and/or outlets: Community College of Allegheny County, Black Pittsburgh Matters, The City of Pittsburgh Office of Equity Discussion Series, PHASE 4 Podcast, Youth Express Podcast and more.

Areas of Opportunity for Board Engagement

- Corporate Commitment for 2021 Learn & Earn program.
- Leadership and support needed to continue to build industry partnerships.
- Invest in additional industry-driven training with guaranteed or preferred hire links.
- Continue to leverage private funding to help providers build capacity to more effectively serve job seekers and respond to industry demands.

WIOA Regional and Local Planning (PY2021 - PY2024)

The Workforce Innovation and Opportunity Act (WIOA) requires local workforce development boards to engage in an integrated regional and local workforce planning process to prepare, submit, and obtain approval of a single collaborative regional plan that incorporates local plans for each of the local areas within the given workforce planning region. These plans serve as four-year action plans to develop, align, and integrate service delivery strategies to support the Commonwealth's vision, strategic and operational goals.

The Southwest Planning Region is a nine-county workforce development planning region made up of five local workforce development areas (WDAs): Allegheny County WDA, City of Pittsburgh WDA, Southwest Corner WDA, Tri-County WDA, and Westmoreland-Fayette WDA. Four local workforce development boards (LWDB) oversee these local areas:

- Southwest Corner Workforce Development Board
- Three Rivers Workforce Development Board (Partner4Work) (Allegheny County WDA and City of Pittsburgh WDA)
- Tri-County Workforce Development Board
- Westmoreland-Fayette Workforce Development Board

The Southwest Planning Region posted its WIOA Multi-Year Regional and Local Plans (PY2021 - PY2024) for a 30-day public comment period from **February 12 – March 14, 2021**. No comments were received during this period.

After posting for public comment, Partner4Work received additional guidance from the PA Department of Labor & Industry requiring workforce areas to specifically respond to how they are meeting WIOA requirements for "affirmative outreach". Partner4Work has updated our WIOA Local Plan to reflect this guidance and made note of these changes in an attachment to the document.

Once approved by the Partner4Work Board of Directors and chief elected officials (Allegheny County Executive and City of Pittsburgh Mayor), Partner4Work will submit final WIOA Regional and Local Plans to the PA Department of Labor & Industry by the deadline of **April 2, 2021**. The Commonwealth will review and provide an approval decision on these plans within 90 days of receiving the documents. The effective dates for approved plans will be **July 1, 2021 - June 30, 2025.**

Program Updates

Programs for Adults

PA CareerLink continues to offer a full range of workforce development services to job seekers and employers remotely. As the pandemic persists, CareerLink has strengthened virtual platforms, broadened access to training programs, and increased outreach to the community. Related efforts include developing a learning management system called the Hub, enhancing participant and staff access to SkillsBuild, and strong collaboration through the Industry Recognized Training Program and Career Services Expansion Project described above. CareerLink also continues to increase the pipeline of job seekers in the system, rebuilding from the decreases seen in 2020, and focus intentionally on serving Dislocated Workers.

The **Industry Recognized Training Program** (IRTP) provides access for job seekers to quality vocational training that helps prepare them for good paying jobs in high-demand occupations. Training focus areas include web development, IT security and maintenance, CDL preparation, welding, emergency medicine, advanced manufacturing, construction, and more. Partner4Work began the IRTP in November 2020, in close partnership with PA CareerLink and various training partners, including UPMC, Tech Elevator, NuPaths, the Builders Guild, All State, Phase 4, CMU, and New Century Careers. See the following story to learn how UPMC, Partner4Work, and CareerLink are partnering through IRTP to revive the Freedom House Program:

https://pittsburgh.cbslocal.com/2021/02/04/freedom-house-ambulance-hill-district-freedom-house-2-0/.

Partner4Work issued an RFP to identify one or more qualified agencies to deliver the workforce services of the Allegheny County **EARN and Work Ready programs**, which provide case management, career services, supportive services, training services, and job placement and retention services to clients of Temporary Assistance to Needy Families (TANF) and the Supplemental Nutrition Assistance Program (SNAP) in Allegheny County. The RFP was published on February 12 and proposals are due on March 24. Further information about the RFP can be found at the following location: https://www.partner4work.org/document/request-proposals-earn-work-ready-services/.

The **Pathway Home** program will provide career services, stipend-paid vocational training, transitional employment, and comprehensive case management to 100 adults 18 and older exiting the Allegheny County Jail. Funded by a DOL Reentry Employment Opportunities grant in partnership with Midwest Urban Strategies, Partner4Work is one of three grantees in the MUS Reentry Network. Due to pandemic safety measures restricting access to and movement within the Jail, program enrollment has been delayed to July 1, 2021.

Programs for Young Adults and Youth

The Career Pipeline Program for Justice-Involved Young Adults, operated by the Auberle Employment Institute and funded by a Youth Reentry grant from the PA Department of L&I, is entering the second year of implementation. After a delayed start last summer due to state restrictions to curb the spread of COVID-19, there has been a steady increase in program enrollment, participation in occupational training, and training-related employment placements. Participants are currently engaged in GED preparation, career readiness activities, and vocational training with the Builder's Guild of Western PA and Professional Training Associates, Inc.

Currently, there are 981 young people (410 OSY and 571 ISY) enrolled in Partner4Work's **Year Round Youth Programs** through the work of 18 providers across the county and city. Providers have successfully been operating programs by making shifts to digital credentialing and training and in-person contact by appointment or in small groups, with only a small group having enrollment difficulties due to COVID-19 restrictions. For young adults engaged in youth programs, both the youth and adult program teams have been working to make stronger connections between youth providers and CareerLink and developing processes to increase youth participation in the one stop system as appropriate. At this point,

youth program providers are in the middle of year 2 of a 4 year procurement, and the team has made recommendations to the board for next year's contracts. Looking ahead, the priority for out of school youth are increasing opportunities for young people through deeper collaborations with adult programs and industry partners. For in school youth, the team plans to focus on building stronger alignment with PDE's Career and Work Standards as well as building referral connections to other providers.

The **Business Education Partnership 3** project is a collaboration between Partner4Work, the City of Pittsburgh, Pittsburgh Public Schools' Career and Technical Education Program and Youth Enrichment Services. The overarching goal of the project is to build stronger connections between youth in public sector CTE programs to employment pathways within the City of Pittsburgh Departments. Currently, there are 17 young people enrolled from the following CTE programs:

- Westinghouse Programs targeted specifically: Business, Administration Sports and Entertainment,
 Carpentry, Emergency Response Technology and Culinary
- University Prep Programs targeted: Entertainment Technology

CTE students will participate in 24 hours of training embedded into their school day until June and over the summer will be able to receive 150 hours of work experience in a position within the City of Pittsburgh Departments or industry partners that aligns with their program of study or career interests.

Learn and Earn is a program that Partner4Work administers on behalf of Allegheny County and the City of Pittsburgh. Last year, 1,600 young people were employed through the program for short term work experience through a blended model of virtual and in person work. The program for 2021 is planned to look very similar with options for virtual and in person work and the goal is to employ 1,600-1,900 youth. The application opens on March 15 at www.jobs4summer.org.

Within Learn and Earn, the Corporate Internship is the capstone experience for young people ages 18-24. Last year, 51 interns were employed through the program and held positions at 19 different corporate host partners. For 2021, the goal is to engage another 50 interns as well as build stronger connections to career pathways following the internship for out of school youth who participate. The application opened for corporate interns in January and the Partner4Work team is in the midst of recruitment for corporate host partners. If you are interested in hosting or sponsoring an intern, please visit this link.

Programs to Build Systems

The **Aspen Institute Family Prosperity Project** seeks to expand equitable opportunities for low-income working families by engaging individual employers in adopting family supportive policies and practices and creating career pathways and training pipelines. In close collaboration with DHS Family Centers and EARN/Work Ready provider partners, Partner4Work will conduct focus groups this month with low-income working parents, those searching for work, and those utilizing childcare subsidies to inform priorities for employer engagement.

The Career Services Expansion Project expands the reach of PA CareerLink services in targeted neighborhoods across the city and county, utilizing new and existing networks of community-based organizations. Three PA CareerLink Career Navigators are dedicated to receiving referrals from partner organizations to enroll unemployed and underemployed area residents in WIOA services, including career readiness preparation, vocational training, and employment assistance. Begun in November 2020, there has been a steady increase in referrals and enrollments as more and more residents are preparing to return to work. The network of partner agencies has recently expanded to include the Greater Pittsburgh Community Food Bank and 412 Food Rescue.

Women served by Partner4Work Programs

The covid-19 pandemic has had a disproportionate impact on women in the workplace, particularly women of color. Women are disproportionately represented in low-wage service industry jobs which have not bounced back from the significant losses seen in March and April. Further, disruptions in child care and repeated transitions between virtual and in-person school often fall on mothers to solve. A recent Brookings report indicates that "Covid-19 is hard on women because the U.S. economy is hard on women, and this virus excels at taking existing tensions and ratcheting them up." 1

To help women return to the workforce, Partner4Work is working with Allegheny County DHS, Trying Together, the Heinz Endowments, Fourth Economy, Allies for Children, and more organizations to strengthen the child care system and access to resources. Further, programs like the Aspen Institute Family Prosperity Project, EARN and Work Ready (90% of EARN participants are women), Bankwork\$, Freedom House 2.0, and more are working to ensure that women have access to training in career pathway occupations, that employers understand family friendly policies and how to implement, and that the public workforce system works better for women.

WIOA Adult/Dislocated Worker Data by self-identified Gender: January 1 - December 31, 2020

WIOA Program:	WIOA	Adult	WIOA Dislocated Worker	
Data	Female	Male	Female	Male
Total Program Participants Served	274	422	194	242
Percent of Total Participants Served	39.2%	60.4%	44.5%	55.5%
Total Program Completers	149	272	107	151
Percent of Total Program Completers	35.2%	64.3%	41.5%	58.5%
Unsubsidized Employment (among participants who completed program)	94	168	75	109
Unsubsidized Employment Rate (among participants who completed program)	63.1%	61.8%	70.1%	72.2%
Median Hourly Wage	\$15.00	\$15.01	\$17.95	\$20.00

Source: Commonwealth Workforce Development System (CWDS). All employment numbers are preliminary.

Youth Data by self-identified Gender: January 1 - December 31, 2020

Youth Programs		
Data	Female	Male
Total Participants	1,459	1,031
Percent of Total Participants	58.6%	41.4%
Out-of-School Participants	201	179
Percent of OSY Participants	52.9%	47.1%
In School Youth Participants	352	158
Percent of ISY Participants	69.0%	31.0%
Learn and Earn Participants	906	694
Percent of Learn and Earn Participants	56.3%	43.1%

Source: Commonwealth Workforce Development System (CWDS), Learn & Earn Salesforce system

¹ https://www.brookings.edu/essay/why-has-covid-19-been-especially-harmful-for-working-women/

Industry Partnerships

Industry	Transportation and Logistics	Construction	Financial Services	Early Childhood Education
	(Updated, 12/20)	(Updated, 12/20)	(Updated 12/20)	(Updated 12/20)
Employers and Key Partners *Co-conveners with P4W Business Champions	Pennsylvania Motor Truck Association* Beemac Trucking AP Logistics & Trucking Castle Builders Central Transport Fran B Fuhrer Wholesale Co Giant Eagle Gold Medal Environmental Hunter Truck Mission Logistics MPW Industrial Services Pitt-Ohio Express Schneider National Source One Transportation Stevens Transport Tri-State Trailer Sales Two Men and a Truck Waste Management	Builders Guild of Western PA* Airport Authority City of Pittsburgh Mascaro Massaro Construction Group Oxford Development Pittsburgh Area Real Estate Development (PAR) PJ Dick	PA Bankers Assn* Bank of America Citizens Bank Dollar Bank First Commonwealth First National Bank Hill District Federal Credit Union Huntington Bank JP Morgan Chase Key Bank Mars Bank Northwest Bank PNC Financial Services S&T Bank WesBanco Wood Forest	Trying Together* ABK Learning Center Allegheny Intermediate Unit Arsenal Family Center Brightside Academy - Squirrel Hill Carriage House Children's Center Crafton Children's Corner Pittsburgh Public Schools Hug Me Tight Marian Manor Child Care Riverview Children's Center Thomas Child Care Flexable
Signature Program(s)	Career Pathways Project	Intro to the Construction Trades First Source Hiring Agreement Construction Workforce Partnership	BankWork\$	ECE Apprenticeships (3 levels)

Industry Partnerships, Continued

Industry	Manufacturing (Updated, 12/20)	Healthcare (Updated, 12/20)	Hospitality/Retail (Updated 12/20)	Technology (New, 12/20)
Employers and Key Partners *Co-conveners with P4W Business Champions	German American Chamber of Commerce* Ace Wire Spring & Form Co Calgon Carbon Foerster Instruments Hennecke Koppers Matthews International McConway & Torley Thread International Union Electric Steel US Steel Z+F USA	Healthcare Council of Western PA* Jewish Healthcare Foundation* Allegheny Health Network Maxim Healthcare Services Medix Pittsburgh Mercy Platinum Ridge Presbyterian Senior Care Pressley Ridge The Children's Institute UPMC Verland Vincentian Collaborative System Wesley Family Services	Arrot Hotel Fairmont Hotel Giant Eagle Omni Hotel Residence Inn Rivers Casino Sheetz	Pittsburgh Technology Council* InnovatePGH* Arch Access Control BNY Mellon Connective RX Duquesne Light FedEx Kurt J Lesker Co Meter Feeder PNC Sheetz Sigma Resources TeleTracking Technologies Inc Thermo Fisher Science
Signature Program(s)		Retention and Advancement Initiative		

Earl Buford

Chief Executive Officer

Matt Aelmore

Director of Compliance

Jack Bailey

Database Specialist

Crystaline Barger

Manager of Youth Work Experience

Lisa Marie Benavides

Youth Program Coordinator

Mayada Christiansen

Director of Youth Programs

David Conway

Apprenticeship Manager

Dillon Corbridge

Data Coordinator

Karen Craig

Compliance Specialist

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Data and Evaluation Manager

Carolyn Ford

Contracts Administrator

Nancy Frederick

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Markie Harrison

Youth Program Coordinator

Kristen Hochreiter

Compliance Specialist

Raihan Izimbetova

TANF Program Manager

Jeanne Johnson

Human Resource Specialist

Katrina Kadisevskis

Director of Special Projects

Dylan Knutson

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Kristin Kramer

Chief Financial Officer

Erin Kucic

Program Manager, Adult Workforce Services

Edgar Largaespada

Director of Industry Strategy

Markese Long

Director of Outreach and Inclusion

Cory Matz

IT Specialist

Kelly McGuire

Communications Manager

Jesse McLean

Youth Programs Manager

Jack Mills

Chief Strategy and Innovation
Officer

Dillon Moore

Director of Policy

Franklin Mosley

Receptionist

Jennifer Pajewski

Chief of Staff

Susie Puskar

Chief Program Officer

Katy Rittle

Director of Workforce Innovation

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Jonathan Ross

Subrecipient Compliance Manager

AndySmith

Director of Adult Workforce Programs

Phoebe Swe

PULSE Fellow

Melina Tomeo

Development and Industry Partnership Specialist

Tony Townsend

Industry Partnership Developer

Rebecca Varo

Compliance Specialist

Sharon Watkins

MUS Compliance Manager

SpencerWitt

Payroll Specialist/Accountant

Eva Wright

Contracts Specialist

Bonny Yeager

Manager of Special Projects

Monique Yost

Program Coordinator, Adult Workforce Services

PA CAREERLINK® PITTSBURGH/ALLEGHENY COUNTY SYSTEM

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Downtown Pittsburgh

CENTERS

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Pittsburgh, PA 15221

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REGIONAL CENTERS Alle-Kiski

1150 5th Avenue, Suite 200

New Kensington, PA

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724-334-8600 TTY 724-334-8713 **Mon Valley Regional**

570 Galiffa Drive Donora, PA 15033 724-379-4750

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Partner4Work, formerly 3 Rivers Workforce Investment Board, leads the development, integration and implementation of a world-class workforce development system in Pittsburgh and Allegheny County.

Mission

Lead the development, integration, and implementation of a world-class workforce development system in Pittsburgh and Allegheny County.

Vision

We will be a community leader, an innovator, a strong partner, inclusive, a bridge builder between human services and workforce development systems, a model workplace.

Values

We will lead with integrity; treat individuals respectfully and support all individuals in their quest for meaningful employment; be inclusive in recognizing diversity; be excellent stewards of public resources; respect employers' diverse talent needs.

Partner4Work

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Equal Opportunity Employer

Auxiliary aids and services are available upon request. Reasonable accommodations can be made when requested in advance. Please call (412) 552-7090 or email info@partner4work.org with your request.

